


MEMORANDUM

TO: UAS Academic Deans and Directors

FROM: Rick Caulfield, Provost 

DATE: February 18, 2014

RE: FY15 Budget Planning—Identifying New Revenues and Potential Reductions

As you know, all indications are that the University of Alaska system will need to reduce its budget by \$14.9M in FY15 and there is a strong possibility of additional reductions in the following year. At the same time, the UA Board of Regents has approved only a modest tuition increase amounting to approximately two percent. Moreover, the Legislature is proposing to fund only about 50% of any new positions and new labor contracts. Taking all this into account, UAS can anticipate FY15 budget reductions or other new funding requirements approximating \$1.8M.

As an institution, this presents a significant challenge that will require even greater attention to our mission and strategic priorities. The Chancellor expects our UAS Strategic Planning and Budget Advisory Committee (SPBAC) to bring forward ideas for generating new revenues and for identifying prospective FY15 budget reductions. To move that process forward, I ask that you engage in discussions with faculty and staff about these challenges. Members of the SPBAC have indicated a desire to be strategic about how we address any reductions—and to avoid across-the-board cuts. That said, each school and campus will need to identify possible areas for reductions in FY15.

With this in mind, I ask you to provide me with a memo no later than March 13, 2014 outlining ideas for revenue enhancement along with possible reductions in your unit's anticipated FY15 budget. Those identified reductions should total to six percent of your current unrestricted General Fund dollars. These amounts, by unit, are as follows:

School of Arts and Sciences:	\$225,070
School of Education:	87,700
School of Management:	81,430
School of Career Education:	59,240
Ketchikan Campus:	167,390
Sitka Campus:	219,340

The SPBAC will be asked to review ideas for new revenues and also the proposed reductions. It will make recommendations to the Chancellor based upon that review. Challenging as this process is, our goal is to make it as strategic, transparent, and straightforward as possible.

I appreciate your engagement and your cooperation in this effort, and that of the faculty and staff in your units.

cc: Chancellor
President, Faculty Senate
President, Staff Council
Interim Vice Chancellor, Administration