

## UAS Strategic Planning & Budget Advisory Committee (SPBAC)

January 21, 2014 Meeting Notes

**In Attendance:** John Pugh, Rick Caulfield, Virgil Fredenberg, Michael Ciri, Joe Nelson, Barbara Hyde, Carol Hedlin, Elise Tomlinson, Pete Traxler, Diane Meador, John Blanchard, Marsha Sousa, Deb Lo, Keith Gerkin, Barbara Hegel, Priscilla Schulte, Jeff Johnston, and Maria Moya

### Alaska Economic Forecast

The Chancellor reported on an article in the morning's Juneau Empire about projected reduced State revenues where the governor said not to anticipate new operating funds in FY15. (Similarly, Alaska is looking at over a billion dollar reduction in operating budget in FY16.) Consequently, the university is not expecting to secure much additional funding for FY15. Later this week the Board of Regents and university executive statewide leadership will meet to discuss budget strategies. This means the UAS SPBAC will need to develop strategies for how to cushion these impacts through added revenue and cost savings, effective next fiscal year.

The Chancellor said UAS will likely not know until the end of May what its funding will be for FY15. The Vice Chancellor for Administrative Services stressed that **no later than May 2014 UAS will need to find approximately \$1.8 million in added revenue or reduced costs to maintain current funding in FY15.**

### Strategies for Projecting Credit Hour Production by Course Level

If UAS can make assumptions for next year's credit hour production, then we can better project revenue. Diane Meador presented her data analysis of UAS' historic student credit hour production and results of projection models. The Committee provided input on how to adapt the model. Ms. Meador will provide historical trends of proportions of credit hours by school, campus, course level, and delivery method for the next SPBAC meeting.

### Proposals for Budget Increments/Reallocations for New Initiatives

The Committee adopted a revised Budget Request Form (with expanded performance measures). It can be found at: <http://www.uas.alaska.edu/vicechancellor/spbac.html>. **Committee members must send completed forms to Maria Moya by February 4, 2014.** At today's meeting, members forwarded the following initial ideas for FY15 and FY16 prospective budget priorities. (Requests will be reviewed in greater detail at February meeting.)

#### PROSPECTIVE UAS BUDGET PRIORITIES (unprioritized):

|                           |   |
|---------------------------|---|
| Ketchikan Campus          | Power Technology faculty – convert from TVEP to general funding (GF) in FY16  |
| Sitka Campus              | Fish Tech faculty – planned TVEP continuation<br>Health Sciences Facilitator – currently TVEP funding, convert to GF in FY16  |
| School of Arts & Sciences | Biology/Marine Biology faculty position   |
| School of Management      | Public Administration faculty position  |
| Career Education – Juneau | Mine Training Director position (seek FY16 funding, if not received in FY15)  |
| Student Services          | First Year Experience staff (seek FY16 funding, if not received in FY15)<br>Disability Support Services staff (seek FY16 funding, if not received in FY15)<br>Juneau Campus Security position – planned internal reallocation in FY15 |

#### PROSPECTIVE INTERNAL REALLOCATION (unprioritized):

|                         |  |
|-------------------------|--|
| Provost's Office        | Learning Center – convert all UFB ("carry forward") funding to GF in FY15<br>Summer Bridge – convert all UFB ("carry forward") funding to GF in FY15 |
| Administrative Services | Emergency Management Contract with CBJ   |

### Ideas for Cost Savings or Revenue Enhancements

The Committee reviewed the Possible Budget Reductions form. The Provost asked Deans and Directors to use it as a template for discussions with faculty and staff on how to save money. The Vice Chancellor urged members to generate ideas and cautioned that, without viable pre-defined strategies to deal with anticipated reduced funding, the university will have no choice but to consider alternatives such as across-the-board budget cuts.

**Future Meetings:** *The next SPBAC meeting is February 10, 2014 from 1:30 to 3pm* and will include a second reading of FY16 budget proposals, as well as review of cost savings proposals and student credit hour models. The subsequent SPBAC meeting will take place on March 3, 2014 from 2:00 to 3:30pm.