UA is anticipating a substantial revenue gap for FY17. The following tables reflect the projected impact of the budget shortfall both regionally and on the Juneau campus, based on conceptual UA reductions of $15M and $20M.

## Regional Reduction Impact Models

|  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
|  | **FY16 Budget** |  |  | **FY16 Fixed Costs** |  | **UA $15M Decrement** | **Total Decrement** |  | **UA $25M Decrement** | **Total Decrement** |
| **Campus** | Total General Fund | % total GF budget |  | -$1,000.0 |  | -$1,200.0 |  | -$2,000.0 |
| **Sitka** | **$3,291.2** | **12.1%** |  | **-$121.3** |  | **-$145.6** | **-$266.8** |  | **-$242.6** | **-$363.9** |
| **Ketchikan** | **$2,564.2** | **9.4%** |  | **-$94.5** |  | **-$113.4** | **-$207.9** |  | **-$189.0** | **-$283.5** |
| **Juneau** | **$21,279.0** | **78.4%** |  | **-$784.2** |  | **-$941.0** | **-$1,725.3** |  | **-$1,568.4** | **-$2,352.6** |
|  | **$27,134.4** | **100%** |  | **-$1,000.0** |  | **-$1,200.0** | **-$2,200.0** |  | **-$2,000.0** | **-$3,000.0** |
|  |  |  |  |  |  | -4.4% | -8.1% |  | -7.4% | -11.1% |

## Juneau Campus Reduction Impact Models

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  |  |  |  |  | **Total @ $15M** |  | **Total @ $25M** |
| **Juneau Campus** | Adjusted FY16 Baseline | % total |  |  | -$1,725.3 |  | -$2,352.6 |
| **Chancellor** | $1,326.8 | 8.1% |  |  | -$140.1 |  | -$191.0 |
| **Academics** | $8,643.5 | 52.9% |  |  | -$912.7 |  | -$1,244.5 |
| **Administration** | $3,822.3 | 23.4% |  |  | -$403.6 |  | -$550.4 |
| **Student Services** | $2,546.6 | 15.6% |  |  | -$268.9 |  | -$366.7 |
|  |  |  |  |  | **-$1,725.3** |  | **-$2,352.6** |
| **Fixed Overhead** | **$4,744.0** |  |  |  | **-8.1%** |  | **-11.1%** |
| **Inst. Initiatives** | **$195.8** |  |  |  |  |  |  |
| Juneau Total | $21,279.0 |  |  |  |  |  |  |

## Exercise Planning Targets:

Actual FY17 reduction amounts will not be known until spring 2016; however, planning must start now in order to meet the reductions once they are known. Rather than apply across the board reduction percentages, each UAS Executive / Campus Director is working to meet the following conceptual targets. Leaders are encouraged to look holistically across their units to seek strategic opportunities for reductions or increased revenues.

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Juneau** |  |  |  |  |
| Chancellor | $150.0 |  | **Ketchikan** | $250.0 |
| Academics | $1,000.0 |  |  |  |
| Administration | $500.0 |  | **Sitka** | $300.0 |
| Student Svcs | $300.0 |  |  |  |

## Juneau Campus Fixed Overhead Costs

These items are institutional-wide expenses over which UAS has little or no control which are budgeted in a specific unit. These costs differ from "institutional costs" below in the lack of institutional discretion over the expenditure.

Example include energy costs, risk management (insurance), debt service, SW-mandated cost distributions, etc.

|  |  |  |
| --- | --- | --- |
| **Department** | **Expense** | **9210-GF** |
| Admin Services | Institutional Support Cost | $272.3 |
| Admin Services | Dependent/Spouse Tuition Waivers | $190.7 |
| Facilities Services | M&R | $1,687.2 |
| Facilities Services | Utilities | $735.0 |
| Facilities Services | Natural Science Research Lab | $236.3 |
| IT Services | Phone & Data Circuits | $60.7 |
| IT Services | Desktop software licensing | $31.3 |
| IT Services | Phone licensing | $15.0 |
| Risk Mgmt / Debt | Risk / Debt Other | $614.7 |
| Risk Mgmt / Debt | Risk Management | $379.2 |
| Risk Mgmt / Debt | Bookstore/Admin Bldg | $320.5 |
| Risk Mgmt / Debt | JR Pugh Hall | $177.1 |

## Institutional Costs

These items are institutional-wide strategies/initiatives which are budgeted in a specific unit on behalf of the institution as a whole. These costs differ from "fixed overhead" in that UAS has a degree of immediate discretion over continuation or scale of the strategy.

|  |  |  |
| --- | --- | --- |
| **Department** | **Initiative** | **9210-GF** |
| School of Arts & Sciences | Honors | $80.6 |
| Library | One Camp One Book | $10.0 |
| Academic Affairs | ACRC | $50.0 |
| Student Services | Early Scholars | $07.5 |
| Chancellor | Chancellor's Special Project Fund | $47.7 |

## FY16 Juneau Campus Adjusted GF Distribution

Factoring out the funding for fixed overhead and institutional initiatives, the Juneau campus general fund distribution for FY15 is shown in the chart below: