



UNIVERSITY OF ALASKA
S O U T H E A S T

OPERATING REVIEW

OCTOBER 2007

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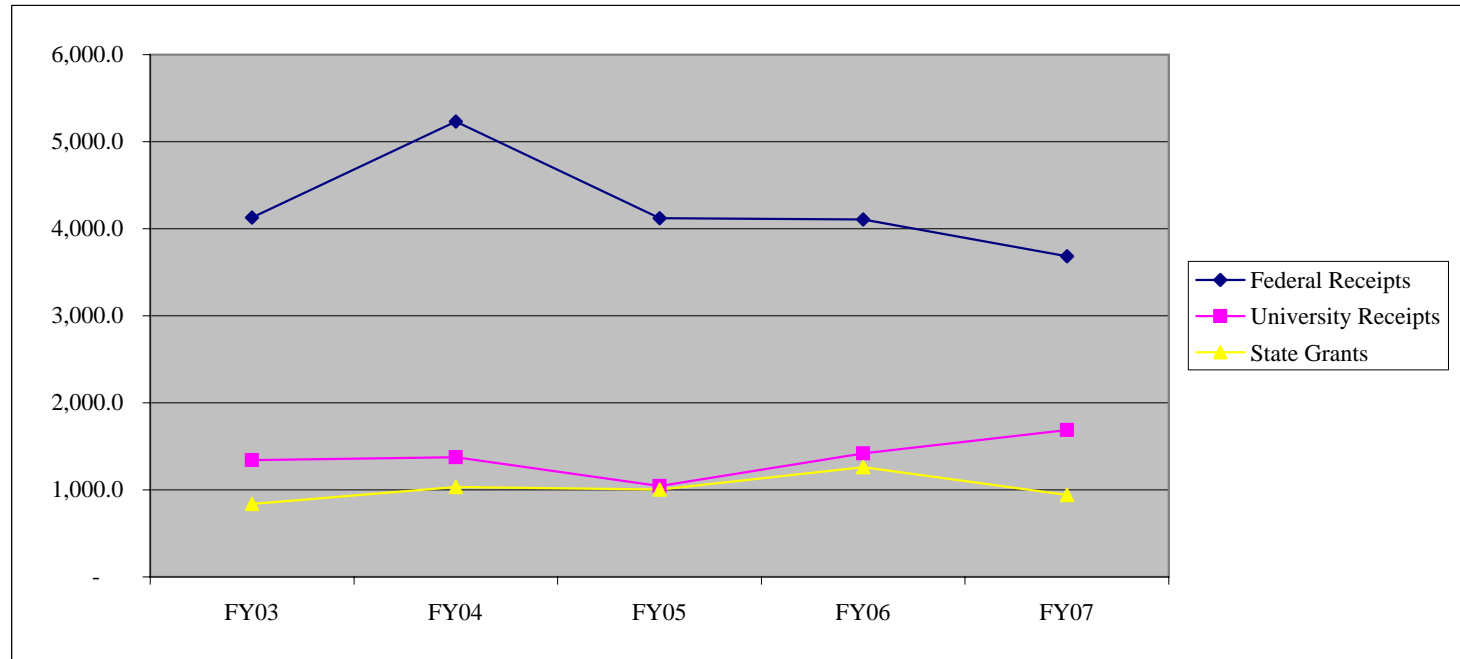
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Question A *Five-year trend (FY02-FY06) and one-year changes (FY05 to FY06) in revenue by source, fund, MAU and Campus noting significant trend and one-year changes.*



Question A Five-year trend (FY03-FY07) and one-year changes (FY06 to FY07) in revenue by source, fund, MAU and Campus noting significant trend and one-year changes.

University of Alaska Southeast Region												
Revenue Source	FY03	% of Total	FY04	% of Total	FY05	% of Total	FY06	% of Total	FY07	% of Total	FY03-07 % Change	FY06-07 % Change
Unrestricted												
* General Funds	18,440.7	51.7%	19,011.8	50.2%	20,329.3	52.6%	21,922.6	51.7%	24,584.8	55.6%	33.3%	12.1%
Tuition & Fees	5,654.7	15.8%	6,353.5	16.8%	7,106.5	18.4%	8,235.8	19.4%	8,335.7	18.9%	47.4%	1.2%
UA Receipts	1,453.0	4.1%	1,008.7	2.7%	1,059.3	2.7%	949.3	2.2%	1,061.4	2.4%	-27.0%	11.8%
State Grants/Contracts	0.0	0.0%	0.0	0.0%	3.5	0.0%	0.0	0.0%	0.0	0.0%	0.0%	0.0%
Intra-Agcy Receipts	173.7	0.5%	136.2	0.4%	174.8	0.5%	345.6	0.8%	259.2	0.6%	49.2%	-25.0%
Indirect Cost Recov.	487.1	1.4%	599.2	1.6%	513.2	1.3%	536.1	1.3%	512.4	1.2%	5.2%	-4.4%
Interest Income	0.0	0.0%	0.0	0.0%	0.0	0.0%	7.5	0.02%	(79.5)	-0.2%	0.0%	-1160.0%
CIP	481.2	1.3%	581.1	1.5%	505.0	1.3%	379.2	0.9%	181.1	0.4%	-62.4%	-52.2%
Total Unrestricted	26,690.4	74.8%	27,690.5	73.1%	29,691.6	76.8%	32,376.1	76.4%	34,855.1	78.8%	30.6%	7.7%
Restricted												
Federal Receipts	4,127.9	11.6%	5,230.4	13.8%	4,120.5	10.7%	4,107.4	9.7%	3,682.1	8.3%	-10.8%	-10.4%
UA Receipts	1,343.3	3.8%	1,376.5	3.6%	1,044.6	2.7%	1,420.9	3.4%	1,685.7	3.8%	25.5%	18.6%
State Grants/Contracts	836.8	2.3%	1,033.8	2.7%	1,004.1	2.6%	1,259.3	3.0%	941.0	2.1%	12.5%	-25.3%
Total Restricted	6,308.0	17.7%	7,640.7	20.2%	6,169.2	16.0%	6,787.6	16.0%	6,308.8	14.3%	0.0%	-7.1%
Designated												
UA Receipts	165.1	0.5%	109.8	0.3%	96.1	0.2%	160.7	0.4%	118.6	0.3%	-28.2%	-26.2%
Total Designated	165.1	0.5%	109.8	0.3%	96.1	0.2%	160.7	0.4%	118.6	0.3%	-28.2%	-26.2%
Total Auxiliary	2,521.1	7.1%	2,560.9	6.8%	2,810.5	7.3%	3,075.1	7.3%	2,933.4	6.6%	16.4%	-4.6%
Total Receipts	35,684.7	100%	37,892.1	100%	38,671.3	100%	42,399.5	100%	44,215.9	100%	23.9%	4.3%

FY04 Federal receipts continue the upward trend fueled by the same three awards: SEED, Gatherings and federal financial aid. State G&C revenue increase due to new education RSAs- \$160.0; State research RSAs--\$31.1 and Continuing Education RSAs--\$117.1.

FY05 ICR/Federal receipt decrease due to expiring grants for large dollar amounts in Education (Gatherings/Native Education Planning).

FY06 The decline in restricted federal receipts in instruction and public services has been offset by new awards in research and student aid. The increase in restricted university receipts is due primarily to new research awards from private organizations and institutes. Three awards are the Ice Seal Movements, Watershed Protection and Recovery and the Giant Pacific Octopus. All three campuses had increased awards from state agencies.

FY07 Tuition: SCH decrease, offset by 10% rate increase.
Federal Receipts: End of various campus awards.
UAR: Foundation award increase, development office, private scholarships, various private grants.

* Includes GF, GF Match, WFD, and Mental Health Trust
CIP includes acct codes 9961, 9962, and 9965

Question A *Five-year trend (FY03-FY07) and one-year changes (FY06 to FY07) in revenue by source, fund, MAU and Campus noting significant trend and one-year changes.*

Juneau Campus

Revenue Source	FY03	% of Total	FY04	% of Total	FY05	% of Total	FY06	% of Total	FY07	% of Total	FY03-07 % Change	FY06-07 % Change
Unrestricted												
* General Funds	14,532.2	54.8%	15,016.0	51.8%	16,057.9	54.8%	17,347.5	53.1%	19,438.3	56.6%	33.8%	12.1%
Tuition & Fees	3,878.5	14.6%	4,230.9	14.6%	4,660.2	15.9%	5,841.3	17.9%	5,810.2	16.9%	49.8%	-0.5%
UA Receipts	450.7	1.7%	393.7	1.4%	650.2	2.2%	580.1	1.8%	666.2	1.9%	47.8%	14.8%
State Grants/Contracts	0.0	0.0%	0.0	0.0%	0.0	0.0%	0.0	0.0%	0.0	0.0%	0.0%	0.0%
Intra-Agcy Receipts	172.4	0.7%	119.9	0.4%	165.7	0.6%	290.9	0.9%	243.9	0.7%	41.5%	-16.2%
Indirect Cost Recov.	271.7	1.0%	396.8	1.4%	328.5	1.1%	399.9	1.2%	437.2	1.3%	60.9%	9.3%
Interest Income	0.0	0.0%	0.0	0.0%	0.0	0.0%	7.5	0.0%	(79.5)	-0.2%	0.0%	-1160.0%
CIP	481.2	1.8%	581.1	2.0%	505.0	1.7%	379.2	1.2%	181.1	0.5%	-62.4%	-52.2%
Total Unrestricted	19,786.7	74.6%	20,738.4	71.5%	22,367.5	76.4%	24,846.4	76.1%	26,697.4	77.7%	34.9%	7.4%
Restricted												
Federal Receipts	2,759.6	10.4%	3,868.5	13.3%	2,822.3	9.6%	2,864.7	8.8%	2,634.1	7.7%	-4.5%	-8.0%
UA Receipts	1,090.6	4.1%	1,202.4	4.1%	932.0	3.2%	1,345.1	4.1%	1,561.4	4.5%	43.2%	16.1%
State Grants/Contracts	376.9	1.4%	715.0	2.5%	493.4	1.7%	581.4	1.8%	584.0	1.7%	54.9%	0.4%
Total Restricted	4,227.2	15.9%	5,785.9	20.0%	4,247.7	14.5%	4,791.2	14.7%	4,779.5	13.9%	13.1%	-0.2%
Designated												
UA Receipts	150.2	0.6%	106.4	0.4%	96.1	0.3%	160.7	0.5%	118.6	0.3%	-21.0%	-26.2%
Total Designated	150.2	0.6%	106.4	0.4%	96.1	0.3%	160.7	0.5%	118.6	0.3%	-21.0%	-26.2%
Total Auxiliary	2,352.9	8.9%	2,368.0	8.2%	2,565.8	8.8%	2,860.7	8.8%	2,757.2	8.0%	17.2%	-3.6%
Total Receipts	26,516.9	100%	28,998.7	100%	29,277.1	100%	32,659.0	100%	34,352.7	100%	29.5%	5.2%

FY04 Federal receipts continue the upward trend fueled by the same three awards: SEED, Gatherings and federal financial aid. State G&C revenue increase due to new education RSAs- \$160.0; State research RSAs--\$31.1

FY05 ICR/Federal Receipt decrease due to expiring grants for large dollar amounts in Education (Gatherings/Native Education Planning). Unrestricted UAR increase due mostly to ADF&G Lease at Natural Science Research Lab (186.8); Research funds from foundation to support research associate (20.0) and research match fund support (50.0); Support from Sealaska for faculty salary (Breinig--34.2).

FY06 UA Receipts down due to change in how Professional Dev. Courses are reported.
 Restricted federal receipt decrease in instruction off set up increases in student aid and research.
 Restricted UAR increases in instruction, research, scholarships and institutional support.
 Restricted state receipts increase due primarily to behavioral health award for students living in student housing.

FY07 Tuition and fees are down due to decrease in SCH.
 University receipts are up: increase in real estate rentals (NSRL); Receipts from Harbor/TEC agreement.
 Intra-Agency Receipts are down due loss of military ed support of UAS Media services (-32.5) to JUF rate adjustment; and reproduction revenue.
 Interest Income (79.5) repayment for working capital loan on Admin Services/Bookstore building.

* Includes GF, GF Match, WFD, and Mental Health Trust
 CIP includes acct codes 9961, 9962, and 9965

Question A Five-year trend (FY03-FY07) and one-year changes (FY06 to FY07) in revenue by source, fund, MAU and Campus noting significant trend and one-year changes.

Ketchikan Campus												
Revenue Source	FY03	% of Total	FY04	% of Total	FY05	% of Total	FY06	% of Total	FY07	% of Total	FY03-07 % Change	FY06-07 % Change
Unrestricted												
* General Funds	1,838.0	58.3%	1,914.8	58.0%	2,108.8	52.6%	2,225.4	55.1%	2,508.8	62.4%	36.5%	12.7%
Tuition & Fees	721.9	22.9%	936.8	28.4%	1,089.5	27.2%	978.5	24.2%	965.9	24.0%	33.8%	-1.3%
UA Receipts	16.2	0.5%	12.8	0.4%	34.3	0.9%	28.7	0.7%	47.5	1.2%	193.2%	65.5%
State Grants/Contracts	0.0	0.0%	0.0	0.0%	0.0	0.0%	0.0	0.0%	0.0	0.0%	0.0%	0.0%
Intra-Agency Receipts	0.0	0.0%	1.3	0.0%	0.0	0.0%	33.2	0.8%	0.0	0.0%	0.0%	-100.0%
Indirect Cost Recov.	30.1	1.0%	19.3	0.6%	35.7	0.9%	18.3	0.5%	12.4	0.3%	-58.8%	-32.2%
Total Unrestricted	2,606.2	82.7%	2,885.0	87.5%	3,268.3	81.5%	3,284.1	81.3%	3,534.6	87.9%	35.6%	7.6%
Restricted												
Federal Receipts	103.3	3.3%	95.5	2.9%	307.5	7.7%	228.0	5.6%	250.1	6.2%	142.1%	9.7%
UA Receipts	226.9	7.2%	112.5	3.4%	21.3	0.5%	24.9	0.6%	23.0	0.6%	-89.9%	-7.6%
State Grants/Contracts	86.8	2.8%	62.8	1.9%	222.0	5.5%	354.3	8.8%	80.8	2.0%	-6.9%	-77.2%
Total Restricted	417.0	13.2%	270.8	8.2%	550.8	13.7%	607.2	15.0%	353.9	8.8%	-15.1%	-41.7%
Designated												
UA Receipts	14.2	0.5%	3.4	0.1%	0.0	0.0%	0.0	0.0%	0.0	0.0%	-100.0%	0.0%
Total Designated	14.2	0.5%	3.4	0.1%	0.0	0.0%	0.0	0.0%	0.0	0.0%	-100.0%	0.0%
Total Auxiliary	115.6	3.7%	139.8	4.2%	190.0	4.7%	150.0	3.7%	132.7	3.3%	14.8%	-11.5%
Total Receipts	3,153.0	100%	3,299.0	100%	4,009.1	100%	4,041.3	100%	4,021.2	100%	27.5%	-0.5%

FY04 ICR/Federal Receipt decreases due to minimal activity on the shipyard grant due to loss of PI.
 UA Receipt decrease due to the less funding from KGB for Learning Center.
 State G&C Revenue down due to loss of ADF&G RSA.

FY05 Tuition increase due to 6% growth in lower division courses.
 UA Receipt decrease due to loss of KGB funding (Learning Center support).
 Auxiliary increase due to 49% increase in text sales.

FY06 Restricted Federal Receipts are down due to the expiration of the USDOL Shipyard Training Grant.
 Restricted State Receipts is due to the second year of the Math Partnership (ending in Dec. 06) and the AK DOL Welding training award.

FY07 Tuition and Student fees: decrease in lower division tuition.
 State IAR: FY05: Numerous AKDOL awards; FY06: AKDOE Math Partnership

* Includes GF, GF Match, and WFD

Question A Five-year trend (FY03-FY07) and one-year changes (FY06 to FY07) in revenue by source, fund, MAU and Campus noting significant trend and one-year changes.

Sitka Campus												
Revenue Source	FY03	% of Total	FY04	% of Total	FY05	% of Total	FY06	% of Total	FY07	% of Total	FY03-07 % Change	FY06-07 % Change
Unrestricted												
* General Funds	2,070.5	34.4%	2,081.0	36.5%	2,162.6	39.5%	2,349.7	41.2%	2,637.7	45.2%	27.4%	12.3%
Tuition & Fees	1,054.3	17.5%	1,185.8	20.8%	1,356.8	24.8%	1,416.0	24.8%	1,559.6	26.7%	47.9%	10.1%
UA Receipts	986.1	16.4%	602.2	10.6%	374.8	6.8%	340.5	6.0%	347.7	6.0%	-64.7%	2.1%
State Grants/Contracts	0.0	0.0%	0.0	0.0%	3.5	0.1%	0.0	0.0%	0.0	0.0%	0.0%	0.0%
Intra-Agency Receipts	1.3	0.0%	15.0	0.3%	9.1	0.2%	21.5	0.4%	15.3	0.3%	1078.7%	-28.8%
Indirect Cost Recov.	185.3	3.1%	183.1	3.2%	149.0	2.7%	117.9	2.1%	62.8	1.1%	-66.1%	-46.7%
Total Unrestricted	4,297.5	71.5%	4,067.1	71.3%	4,055.8	74.0%	4,245.6	74.5%	4,623.1	79.1%	7.6%	8.9%
Restricted												
Federal Receipts	1,265.0	21.0%	1,266.4	22.2%	990.7	18.1%	1,014.7	17.8%	797.9	13.7%	-36.9%	-21.4%
UA Receipts	25.8	0.4%	61.6	1.1%	91.3	1.7%	50.9	0.9%	101.3	1.7%	293.0%	99.0%
State Grants/Contracts	373.1	6.2%	256.0	4.5%	288.7	5.3%	323.6	5.7%	276.2	4.7%	-26.0%	-14.6%
Total Restricted	1,663.9	27.7%	1,584.0	27.8%	1,370.7	25.0%	1,389.2	24.4%	1,175.4	20.1%	-29.4%	-15.4%
Designated												
UA Receipts	0.7	0.0%	0.0	0.0%	0.0	0.0%	0.0	0.0%	0.0	0.0%	-100.0%	0.0%
Total Designated	0.7	0.0%	0.0	0.0%	0.0	0.0%	0.0	0.0%	0.0	0.0%	-100.0%	0.0%
Total Auxiliary	52.6	0.9%	53.1	0.9%	54.7	1.0%	64.4	1.1%	43.5	0.7%	-17.3%	-32.5%
Total Receipts	6,014.7	100%	5,704.2	100%	5,481.2	100%	5,699.2	100%	5,842.0	100%	-2.9%	2.5%

FY04 State G&C Revenue decrease due to end of Small Water Systems grant.
Unrestricted UAR decrease due to decline in EH (60.0) and Mt. Edgecumbe (103.6) programming.

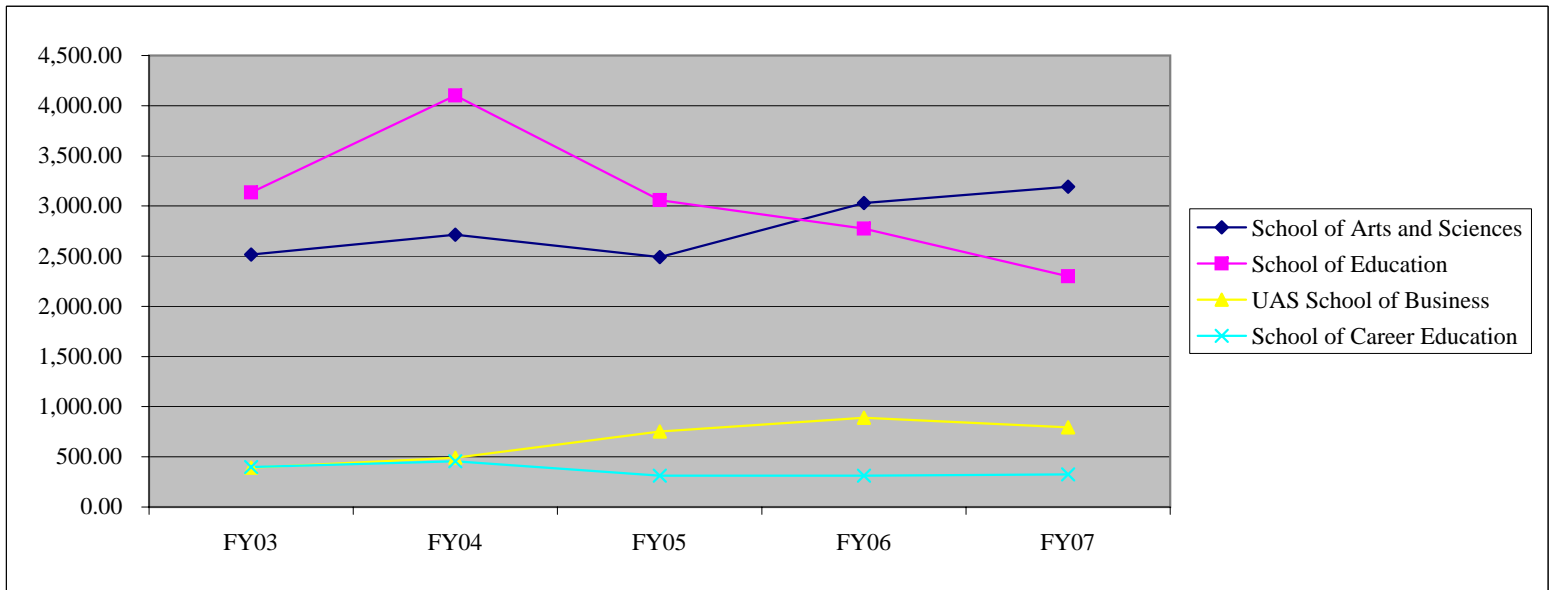
FY05 Unrestricted UAR decrease due to less funding from Mt. Edgecumbe (198.0) and decline in UAR receipts in the continuing education units.
Federal Receipt decrease due to several grants expiring during the year.

FY06 Two expiring federal awards, USDOE Alaska Native Success and Community Wellness contribute to the decrease in FY06. However is offset somewhat by the new Title III.

FY07 Federal receipt decrease due to closing of several awards: USDOE Native Success; Community Wellness.
UA Receipts: decrease over the 5 year trend due to cessation of Mt. Edgecumbe program and decline in Elderhostel program.

* Includes GF, GF Match, and WFD

Question B *Five-year trend and one-year changes in NON-GENERAL FUND REVENUE by unit (School/College/Institute/Division.)*



FY07

School of Arts and Sciences

Increase in grant generated revenue, tuition and student fees and indirect cost recovery.

School of Education

Decrease in grant generated revenue and indirect cost recovery.

School of Career & Vocational Education

Decrease in tuition and student fees and decrease in grant generated revenue.

Question B Five-year trend and one-year changes in non-general fund revenue by unit (School/College/Institute/Division.)

BOR Structure	FY03	FY04	FY05	FY06	FY07	FY03-07 % Change	FY06-07% Change
UAS Ketchikan Campus							
Academic Programs	1,271.8	1,315.8	1,764.0	1,662.2	1,427.6	12.3%	-14.1%
Director's Office	32.6	66.6	127.7	152.6	82.4	152.8%	-46.0%
Facilities Services	2.2	1.8	8.2	1.2	2.6	18.2%	nm
Total NGF Revenue	1,306.6	1,384.2	1,899.9	1,816.0	1,512.6	67.3%	-4.4%
UAS Sitka Campus							
Academic Programs	3,651.9	2,873.6	2,492.0	2,527.2	2,547.8	-30.2%	0.8%
Director's Office	705.2	749.3	826.2	683.0	606.5	-14.0%	-11.2%
Facilities Services	3.6	0.0	0.4	139.0	50.0	1288.9%	-64.0%
Total NGF Revenue	4,360.7	3,622.9	3,318.6	3,349.2	3,204.3	-23.7%	0.9%

Ketchikan

FY04 Ketchikan Campus: 15% increase in student credit hours

FY05 Shipyard grant federal funds, new DOL state grants and increased fee revenue from increased student credit hours

FY06 Decrease in federal receipts for academic programs, but received \$33.2 from SW for CPM program.

FY07 Decrease in tuition/fees, state and federal grants.

Sitka

FY04 Unrestricted UAR decrease due to decline in EH (60.0) and Mt. Edgumbe (103.6) programming.

FY05 Unrestricted UAR decrease due to less funding from Mt. Edgumbe (198.0) and decline in UAR receipts in the continuing education units.
Federal Receipt decrease due to several grants expiring during the year.

FY06 Decrease in Director's office due to reclassification of institutional support costs.

FY07 Decrease in restricted funds.

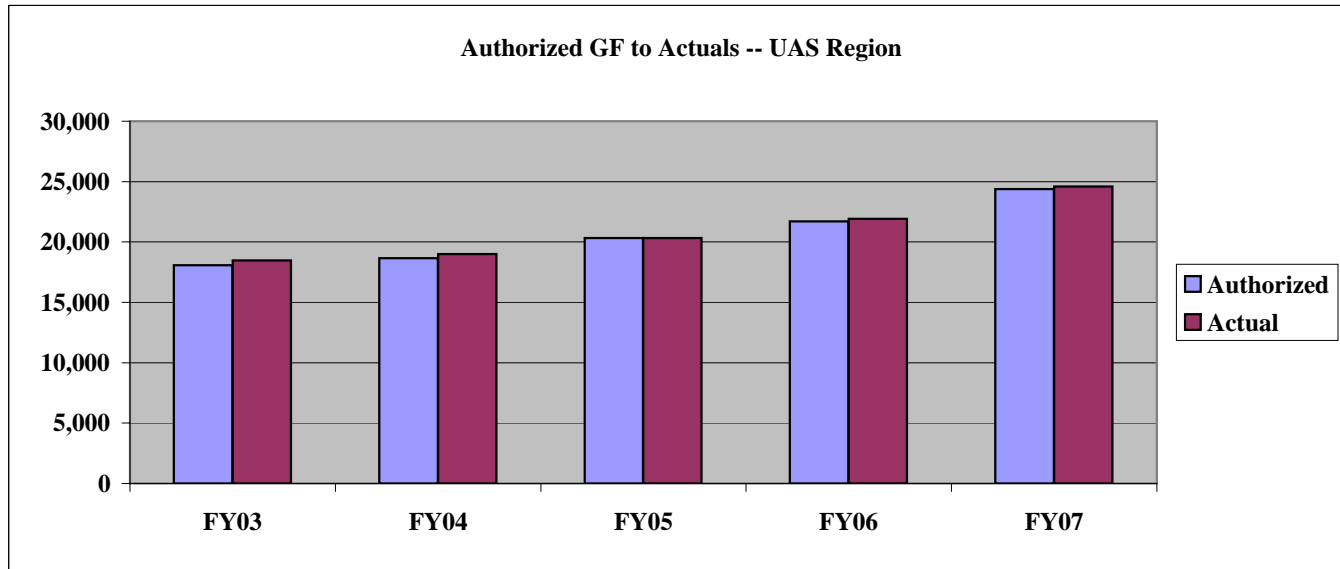
Question B Five-year trend and one-year changes in NON-GENERAL FUND REVENUE by unit (School/College/Institute/Division.)

Juneau Campus

BOR Structure	FY03	FY04	FY05	FY06	FY07	FY03-07 % Change	FY06-07% Change
UAS Academic Computing	102.7	32.9	160.7	188.4	161.4	57.2%	-14.3%
UAS Budget Contingencies & Consolidated Activities	133.7	79.5	69.4	75.0	73.6	-45.0%	-1.9%
UAS Chancellor's Office	71.2	75.2	193.4	582.9	688.6	867.1%	18.1%
UAS Dean/VC Student Services Office	8.3	2.1	1.5	4.7	2.9	-65.1%	-38.3%
UAS School of Arts and Sciences	2,514.8	2,713.5	2,489.8	3,029.1	3,191.0	26.9%	5.3%
UAS School of Education	3,135.8	4,102.7	3,059.9	2,774.7	2,297.9	-26.7%	-17.2%
UAS School of Business	392.8	492.2	751.9	889.0	795.7	102.6%	-10.5%
UAS Enrollment Management/Admissions/Fin. Aid	1,564.7	2,078.3	1,897.2	2,474.4	2,559.6	63.6%	3.4%
UAS Financial and Administrative Services	217.9	278.4	293.8	433.4	475.1	118.0%	9.6%
UAS Library and Media Services	168.8	165.6	84.4	80.6	82.5	-51.1%	2.4%
UAS Office of the Provost	222.5	312.9	366.5	468.6	498.1	123.9%	6.3%
UAS Facilities Services	602.1	689.5	789.0	936.1	745.8	23.9%	-20.3%
UAS Sch of Career & Vocational Education	398.2	455.7	313.3	313.4	326.2	-18.1%	4.1%
UAS Student Center and Other Business Activities	865.6	864.3	843.9	969.2	956.0	10.4%	-1.4%
UAS Student Life & Related Programs	1,585.5	1,639.9	1,904.6	2,092.2	2,059.7	29.9%	-1.6%
Total NGF Revenue	11,984.6	13,982.7	13,219.3	15,311.7	14,914.1	24.4%	-2.6%

FY04	School of Education/Financial Aid School of Career & Vocational Education Facilities	PITAs Grant provided approximately \$300.0 in student aid/includes late start of SEED FY03 Increased tuition/fee revenue CIP Receipts increased due to Readiness Center construction ahead of schedule
FY05	School of Arts & Sciences/Education Academic Computing Enrollment Management Financial Aid	Decrease in restricted revenue for both. Decrease in student fees for Education. 2% network fee; tuition revenue support; military education support; intra-agency support Decrease in federal financial aid
FY06	School of Arts and Sciences School of Education School of Career & Vocational Education	Increase in grant generated revenue, tuition and student fees and indirect cost recovery. Decrease in grant generated revenue and indirect cost recovery. Decrease in tuition and student fees and decrease in grant generated revenue.
FY07	Academic Computing School of Education School of Business	Loss of revenue from Military Ed program. Loss of revenue from close-out of two major federal awards: SEED, PITA FY03. Tuition decrease due to decrease in SCH.

Question C *Five-year trend and one-year changes in general fund/state appropriation authorized budget and actuals by allocation with explanation of the changes in actuals and the differences between authorized budget and actuals.*



- FY03 WFD Pool Funds/Pool; Miscellaneous Inter-MAU Fund Transfers
- FY04 WFD Pool Funds -- Automotive Program, Nursing Lab, CISCO, Fisheries Tech
- FY05 SYSBRA, WFD Pool Funds, Bridge Funding, Performance Based Budgeting
- FY06 SYSBRA, WFD Pool Funds, Bridge Funding, Performance Based Budgeting, Energy Supplemental, Mental Health Trust

Question C *Five-year trend and one-year changes in general fund/state appropriation authorized budget and actual by allocation with explanation of the changes in actual and the differences between authorized budget and actual.*

Allocation	FY03		FY04		FY05		FY06		FY07		% Change in Authorized Budget FY03 to FY07
	Authorized Budget	FY03 Actual	Authorized Budget	FY04 Actual	Authorized Budget	FY05 Actual	Authorized Budget	FY06 Actual	Authorized Budget	FY07 Actual	
Juneau	14,292.1	14,553.9	14,670.7	15,016.0	16,196.2	16,057.9	17,374.8	17,347.5	19,343.9	19,438.3	35.3%
Ketchikan	1,798.5	1,838.0	1,889.4	1,914.8	1,979.1	2,108.8	2,035.6	2,225.4	2,399.5	2,508.8	33.4%
Sitka	1,995.5	2,070.5	2,090.1	2,081.0	2,162.6	2,162.6	2,292.6	2,349.7	2,640.1	2,637.7	32.3%
Total	18,086.1	18,462.4	18,650.2	19,011.8	20,337.9	20,329.3	21,703.0	21,922.6	24,383.5	24,584.8	34.8%

Notes:

FY04 WFD Pool Funds -- Automotive Program, Nursing Lab, CISCO, Fisheries Tech

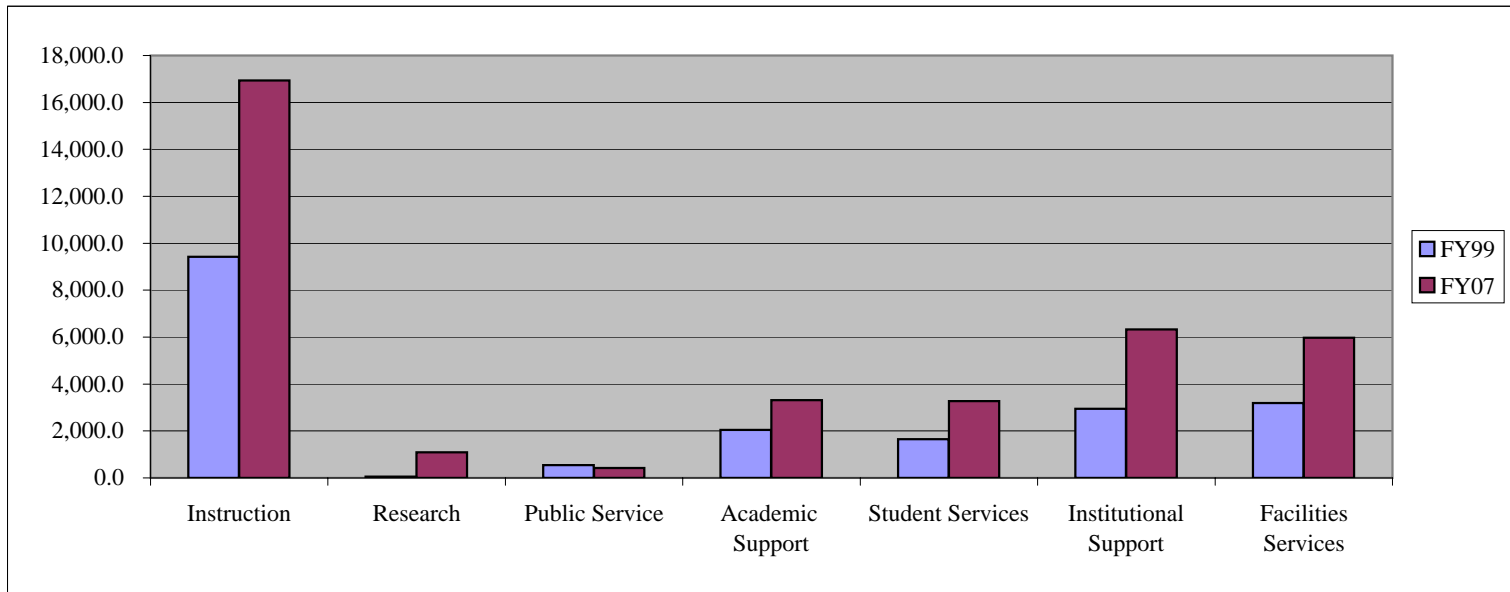
FY05 SYSBRA, WFD Pool Funds, Bridge Funding, Performance Based Budgeting

FY06 SYSBRA, WFD Pool Funds, Bridge Funding, Performance Based Budgeting, Energy Supplemental, Mental Health Trust

FY07 SYSBRA, WFD Pool Funds, Bridge Funding, Performance Based Budgeting, Energy Supplemental, Priority Programs

Question D Although outside the five-year trend note how the following percentages have changed since FY99.

NCHEMS	FY99	FY07	% Change
Instruction	9,419.9	16,937.3	79.8%
Research	54.6	1,084.1	1886.2%
Public Service	551.1	428.3	-22.3%
Academic Support	2,049.9	3,314.1	61.7%
Student Services	1,650.3	3,271.9	98.3%
Institutional Support	2,944.2	6,322.0	114.7%
Facilities Services	3,185.2	5,976.5	87.6%
Total	19,855.2	37,334.2	88.0%



Question D *Five-year trend and one-year changes in expenditures by NCHEMS and fund for the MAU and campus level noting significant changes.*

University of Alaska Southeast Region All Funds

NCHEMS	FY03	% of Total	FY04	% of Total	FY05	% of Total	FY06	% of Total	FY07	% of Total	FY03-07 % Change	FY06-07 % Change
	Instruction	14,742.9	40.6%	16,225.9	42.2%	16,162.0	41.0%	16,759.3	39.1%	16,937.3	38.1%	14.9%
Research	1,087.9	3.0%	892.9	2.3%	612.2	1.6%	732.0	1.7%	1,084.1	2.4%	-0.3%	48.1%
Public Service	1,094.6	3.0%	798.4	2.1%	563.2	1.4%	457.5	1.1%	428.3	1.0%	-60.9%	-6.4%
Academic Support	2,959.2	8.2%	2,949.7	7.7%	3,072.9	7.8%	3,328.5	7.8%	3,314.1	7.5%	12.0%	-0.4%
Library	1,548.2	4.3%	1,573.9	4.1%	1,612.4	4.1%	1,709.2	4.0%	1,695.4	3.8%	9.5%	-0.8%
Student Services	2,410.3	6.6%	2,665.2	6.9%	2,834.9	7.2%	2,879.6	6.7%	3,271.9	7.4%	35.7%	13.6%
Institutional Support	4,143.9	11.4%	4,419.2	11.5%	5,427.5	13.8%	6,095.7	14.2%	6,322.0	14.2%	52.6%	3.7%
Facilities Services	4,296.0	11.8%	4,409.2	11.5%	4,473.2	11.4%	5,386.5	12.6%	5,976.5	13.5%	39.1%	11.0%
Scholarships	1,499.7	4.1%	2,047.9	5.3%	1,840.3	4.7%	2,399.7	5.6%	2,368.3	5.3%	57.9%	-1.3%
Auxiliary	2,505.6	6.9%	2,447.1	6.4%	2,783.6	7.1%	3,077.9	7.2%	3,034.9	6.8%	21.1%	-1.4%
Total	36,288.3	100%	38,429.4	100%	39,382.2	100%	42,825.9	100%	44,432.8	100%	22.4%	3.8%

FY04 Scholarships increased by 130.4% over the past 5 years. Unrestricted aid increased by 67% funded by the 4% waiver pool. Restricted fund scholarship increase funded by PITAs (300.0), PELL (80.0) and miscellaneous scholarships increase (60.0).
Instruction expenditure increase due primarily to Early Childhood grants.

FY05 Total Research expenditures are down due to a number of expiring awards; the amount of expenditures from unrestricted dollars increased by about 500%, showing UAS' commitment to supporting the research faculty and the research mission.
Institutional Support costs are up: purchase of phone equipment; student recruitment advertising; DOL payments. Chancellor's Office.
Student Services support shows steady growth beginning with initiative funding in FY02 and two restricted fund programs: Student Exchange and College Bound First Leaders.

FY06 Decrease in instruction expenditures due to expiration of USDOE awards.
Decrease in public service due to expiring grant: NSF Rural Access in Tech Education, FY02-FY5 \$440.6.
Increase in Scholarships due to PITAS student aid, agency scholarships and scholarships from native organizations.

FY07 Proposals submission for research grants increased by 82%. Proposals success rate = 55%.

Question D Five-year trend and one-year changes in expenditures by NCHEMS and fund for the MAU and campus level noting significant changes.

Juneau Campus All Funds

NCHEMS	FY03		FY04		FY05		FY06		FY07		FY03-07	FY06-07
	FY03	% of Total	FY04	% of Total	FY05	% of Total	FY06	% of Total	FY07	% of Total	% Change	% Change
Instruction	10,449.2	38.7%	11,832.0	40.2%	11,323.1	37.9%	11,416.6	34.9%	11,703.4	33.7%	12.0%	2.5%
Research	718.8	2.7%	602.0	2.0%	514.2	1.7%	686.2	2.1%	922.4	2.7%	28.3%	34.4%
Public Service	14.9	0.1%	10.5	0.0%	6.2	0.0%	0.0	0.0%	4.4	0.0%	-70.5%	0.0%
Academic Support	2,075.6	7.7%	2,098.7	7.1%	2,177.0	7.3%	2,438.8	7.5%	2,360.9	6.8%	13.7%	-3.2%
Library	1,356.7	5.0%	1,388.8	4.7%	1,442.0	4.8%	1,532.6	4.7%	1,511.6	4.4%	11.4%	-1.4%
Student Services	1,975.4	7.3%	2,220.4	7.6%	2,191.1	7.3%	2,320.4	7.1%	2,758.0	8.0%	39.6%	18.9%
Institutional Support	2,992.4	11.1%	3,283.5	11.2%	4,085.7	13.7%	4,799.6	14.7%	5,104.0	14.7%	70.6%	6.3%
Facilities Services	3,605.8	13.3%	3,753.4	12.8%	3,808.0	12.8%	4,363.6	13.4%	5,151.7	14.9%	42.9%	18.1%
Scholarships	1,461.0	5.4%	1,943.4	6.6%	1,745.3	5.8%	2,251.4	6.9%	2,314.0	6.7%	58.4%	2.8%
Auxiliary	2,367.0	8.8%	2,273.1	7.7%	2,544.9	8.5%	2,858.5	8.8%	2,858.5	8.2%	20.8%	0.0%
Total	27,016.8	100%	29,405.8	100%	29,837.5	100%	32,667.7	100%	34,688.9	100%	28.4%	6.2%

Reclassified Provost/Institutional Research

Ketchikan Campus All Funds

NCHEMS	FY03		FY04		FY05		FY06		FY07		FY03-07	FY06-07
	FY03	% of Total	FY04	% of Total	FY05	% of Total	FY06	% of Total	FY07	% of Total	% Change	% Change
Instruction	1,664.2	53.3%	1,853.2	55.2%	2,197.2	55.1%	2,342.6	56.4%	2,215.3	55.4%	33.1%	-5.4%
Public Service	41.2	1.3%	(4.2)	-0.1%	0.0	0.0%	0.0	0.0%	0.0	0.0%	-100.0%	0.0%
Academic Support	138.1	4.4%	128.6	3.8%	157.3	3.9%	128.7	3.1%	153.3	3.8%	11.0%	19.1%
Library	171.5	5.5%	165.1	4.9%	170.4	4.3%	176.6	4.2%	183.8	4.6%	7.2%	4.1%
Student Services	229.3	7.3%	280.7	8.4%	485.8	12.2%	424.3	10.2%	368.5	9.2%	60.7%	-13.2%
Institutional Support	357.4	11.4%	375.7	11.2%	380.1	9.5%	413.1	9.9%	512.1	12.8%	43.3%	24.0%
Facilities Services	411.2	13.2%	384.5	11.4%	371.2	9.3%	448.6	10.8%	422.0	10.5%	2.6%	-5.9%
Scholarships	12.1	0.4%	47.4	1.4%	39.8	1.0%	84.6	2.0%	11.2	0.3%	-7.4%	-86.8%
Auxiliary	99.7	3.2%	128.6	3.8%	187.5	4.7%	136.9	3.3%	133.9	3.3%	34.3%	-2.2%
Total	3,124.7	100%	3,359.6	100%	3,989.3	100%	4,155.4	100%	4,000.1	100%	28.0%	-3.7%

Question D *Five-year trend and one-year changes in expenditures by NCHEMS and fund for the MAU and campus level noting significant changes.*

Sitka Campus All Funds

NCHEMS	FY03	% of Total	FY04	% of Total	FY05	% of Total	FY06	% of Total	FY07	% of Total	FY03-07 % Change	FY06-07 % Change
	Instruction	2,629.5	42.8%	2,540.7	44.9%	2,641.7	47.6%	3,000.1	50.0%	3,018.6	52.6%	14.8%
Research	369.1	6.0%	290.9	5.1%	98.0	1.8%	45.8	0.8%	161.7	2.8%	-56.2%	253.1%
Public Service	1,038.5	16.9%	792.1	14.0%	557.0	10.0%	457.5	7.6%	423.9	7.4%	-59.2%	-7.3%
Academic Support	745.5	12.1%	722.4	12.8%	738.6	13.3%	761.0	12.7%	799.9	13.9%	7.3%	5.1%
Library	20.0	0.3%	20.0	0.4%	0.0	0.0%	0.0	0.0%	0.0	0.0%	-100.0%	0.0%
Student Services	205.6	3.3%	164.1	2.9%	158.0	2.8%	134.9	2.2%	145.4	2.5%	-29.3%	7.8%
Institutional Support	794.1	12.9%	760.0	13.4%	961.7	17.3%	883.0	14.7%	705.9	12.3%	-11.1%	-20.1%
Facilities Services	279.0	4.5%	271.3	4.8%	294.0	5.3%	574.3	9.6%	402.8	7.0%	44.4%	-29.9%
Scholarships	26.6	0.4%	57.1	1.0%	55.2	1.0%	63.7	1.1%	43.1	0.8%	62.0%	-32.3%
Auxiliary	38.9	0.6%	45.4	0.8%	51.2	0.9%	82.5	1.4%	42.5	0.7%	9.3%	-48.5%
Total	6,146.8	100%	5,664.0	100%	5,555.4	100%	6,002.8	100%	5,743.8	100%	-6.6%	-4.3%

Question D *Five-year trend and one-year changes in expenditures by NCHEMS and fund for the MAU and campus level noting significant changes.*

University of Alaska Southeast Region - Unrestricted

NCHEMS	FY03	% of Total	FY04	% of Total	FY05	% of Total	FY06	% of Total	FY07	% of Total	FY03-07	FY06-07
											% Change	% Change
Instruction	11,726.6	42.8%	12,192.0	43.2%	13,099.5	43.3%	13,810.5	42.0%	14,769.2	42.2%	25.9%	6.9%
Research	33.0	0.1%	23.1	0.1%	137.7	0.5%	87.3	0.3%	138.7	0.4%	320.3%	58.9%
Public Service	536.0	2.0%	293.1	1.0%	187.1	0.6%	156.3	0.5%	139.7	0.4%	-73.9%	-10.6%
Academic Support	2,777.5	10.1%	2,989.5	10.6%	3,181.1	10.5%	3,385.4	10.3%	2,963.6	8.5%	6.7%	-12.5%
Library	1,546.3	5.6%	1,532.3	5.4%	1,571.5	5.2%	1,704.3	5.2%	1,677.3	4.8%	8.5%	-1.6%
Student Services	2,332.9	8.5%	2,614.5	9.3%	2,516.1	8.3%	2,642.4	8.0%	2,997.5	8.6%	28.5%	13.4%
Institutional Support	3,821.7	14.0%	3,857.7	13.7%	4,775.2	15.8%	5,439.1	16.5%	6,121.1	17.5%	60.2%	12.5%
Facilities Services	4,296.0	15.7%	4,409.2	15.6%	4,463.2	14.8%	5,386.5	16.4%	5,954.5	17.0%	38.6%	10.5%
Scholarships	322.5	1.2%	289.7	1.0%	324.0	1.1%	284.9	0.9%	234.0	0.7%	-27.4%	-17.9%
Total	27,392.5	100%	28,201.1	100%	30,255.4	100%	32,896.7	100%	34,995.6	100%	27.8%	6.4%

Juneau Campus - Unrestricted

NCHEMS	FY03	% of Total	FY04	% of Total	FY05	% of Total	FY06	% of Total	FY07	% of Total	FY03-07	FY06-07
											% Change	% Change
Instruction	8,107.0	39.9%	8,394.2	39.5%	9,032.9	39.5%	9,373.7	37.6%	10,090.1	37.4%	24.5%	7.6%
Research	31.6	0.2%	22.9	0.1%	136.7	0.6%	86.9	0.3%	138.7	0.5%	338.9%	59.6%
Public Service	14.9	0.1%	10.5	0.0%	6.2	0.0%	0.0	0.0%	3.2	0.0%	-78.5%	0.0%
Academic Support	2,344.2	11.5%	2,572.2	12.1%	2,725.3	11.9%	2,967.4	11.9%	2,363.4	8.8%	0.8%	-20.4%
Library	1,354.8	6.7%	1,347.2	6.3%	1,411.4	6.2%	1,527.7	6.1%	1,493.5	5.5%	10.2%	-2.2%
Student Services	1,912.9	9.4%	2,169.7	10.2%	2,062.8	9.0%	2,261.1	9.1%	2,646.5	9.8%	38.4%	17.0%
Institutional Support	2,670.2	13.1%	2,723.7	12.8%	3,433.4	15.0%	4,143.0	16.6%	4,903.1	18.2%	83.6%	18.3%
Facilities Services	3,605.8	17.7%	3,753.4	17.7%	3,798.0	16.6%	4,363.6	17.5%	5,129.7	19.0%	42.3%	17.6%
Scholarships	283.8	1.4%	245.8	1.2%	264.4	1.2%	226.0	0.9%	185.6	0.7%	-34.6%	-17.9%
Total	20,325.2	100%	21,239.6	100%	22,871.1	100%	24,949.4	100%	26,953.8	100%	32.6%	8.0%

Question D *Five-year trend and one-year changes in expenditures by NCHEMS and fund for the MAU and campus level noting significant changes.*

Ketchikan Campus - Unrestricted

NCHEMS	FY03	% of Total	FY04	% of Total	FY05	% of Total	FY06	% of Total	FY07	% of Total	FY03-07 % Change	FY06-07 % Change
	Instruction	1,329.6	50.7%	1,577.8	53.9%	1,864.9	57.4%	1,976.5	57.9%	2,024.2	57.6%	52.2%
Public Service	0.0	0.0%	0.0	0.0%	0.0	0.0%	0.0	0.0%	-	0.0%	0.0%	0.0%
Academic Support	127.7	4.9%	128.3	4.4%	157.3	4.8%	128.7	3.8%	153.3	4.4%	20.0%	19.1%
Library	171.5	6.5%	165.1	5.6%	160.1	4.9%	176.6	5.2%	183.8	5.2%	7.2%	4.1%
Student Services	214.4	8.2%	280.7	9.6%	295.3	9.1%	246.4	7.2%	205.6	5.9%	-4.1%	-16.6%
Institutional Support	357.4	13.6%	374.0	12.8%	380.1	11.7%	413.1	12.1%	512.1	14.6%	43.3%	24.0%
Facilities Services	411.2	15.7%	384.5	13.1%	371.2	11.4%	448.6	13.2%	422.0	12.0%	2.6%	-5.9%
Scholarships	12.1	0.5%	16.4	0.6%	22.0	0.7%	21.3	0.6%	11.2	0.3%	-7.4%	-47.4%
Total	2,623.9	100%	2,926.8	100%	3,250.9	100%	3,411.2	100%	3,512.2	100%	33.9%	3.0%

Sitka Campus - Unrestricted

NCHEMS	FY03	% of Total	FY04	% of Total	FY05	% of Total	FY06	% of Total	FY07	% of Total	FY03-07 % Change	FY06-07 % Change
	Instruction	2,290.0	51.5%	2,220.0	55.0%	2,201.7	53.3%	2,460.3	54.2%	2,654.9	58.6%	15.9%
Research	1.4	0.0%	0.2	0.0%	1.0	0.0%	0.4	0.0%	-	0.0%	-100.0%	-100.0%
Public Service	521.1	11.7%	282.6	7.0%	180.9	4.4%	156.3	3.4%	136.5	3.0%	-73.8%	-12.7%
Academic Support	305.6	6.9%	289.0	7.2%	298.5	7.2%	289.3	6.4%	446.9	9.9%	46.2%	54.5%
Library	20.0	0.5%	20.0	0.5%	0.0	0.0%	0.0	0.0%	-	0.0%	-100.0%	0.0%
Student Services	205.6	4.6%	164.1	4.1%	158.0	3.8%	134.9	3.0%	145.4	3.2%	-29.3%	7.8%
Institutional Support	794.1	17.9%	760.0	18.8%	961.7	23.3%	883.0	19.5%	705.9	15.6%	-11.1%	-20.1%
Facilities Services	279.0	6.3%	271.3	6.7%	294.0	7.1%	574.3	12.7%	402.8	8.9%	44.4%	-29.9%
Scholarships	26.6	0.6%	27.5	0.7%	37.6	0.9%	37.6	0.8%	37.2	0.8%	39.8%	-1.1%
Total	4,443.4	100%	4,034.7	100%	4,133.4	100%	4,536.1	100%	4,529.6	100%	1.9%	-0.1%

Question D *Five-year trend and one-year changes in expenditures by NCHEMS and fund for the MAU and campus level noting significant changes.*

University of Alaska Southeast Region - Designated

NCHEMS	FY03	% of Total	FY04	% of Total	FY05	% of Total	FY06	% of Total	FY07	% of Total	FY03-07 % Change	FY06-07 % Change
	Instruction	48.7	29.5%	17.0	15.5%	2.0	2.1%	1.2	0.7%	2.2	2%	-95.5%
Research	37.8	22.9%	16.8	15.3%	5.0	5.2%	21.5	13.4%	9.9	8%	-73.8%	-54.0%
Academic Support	10.7	6.5%	0.3	0.3%	0.0	0.0%	0.0	0.0%	0.0	0%	-100.0%	0.0%
Student Services	0.0	0.0%	4.7	4.3%	0.0	0.0%	0.0	0.0%	0.0	0%	0.0%	0.0%
Institutional Support	1.1	0.7%	5.5	5.0%	0.0	0.0%	0.0	0.0%	0.0	0%	-100.0%	0.0%
Scholarships	66.7	40.4%	65.4	59.6%	88.7	92.7%	138.0	85.9%	106.9	90%	60.3%	-22.5%
Total	165.0	100%	109.7	100%	95.7	100%	160.7	100%	119.0	100%	-27.9%	-25.9%

Question D Five-year trend and one-year changes in expenditures by NCHEMS and fund for the MAU and campus level noting significant changes.

University of Alaska Southeast Region - Restricted

NCHEMS	FY03		FY04		FY05		FY06		FY07		FY03-07	FY06-07
		% of Total		% of Total		% of Total		% of Total		% of Total	% Change	% Change
Instruction	2,967.6	47.7%	4,016.9	52.4%	3,060.5	49.0%	2,947.6	44.1%	2,165.9	34.5%	-27.0%	-26.5%
Research	1,017.1	16.3%	853.0	11.1%	469.5	7.5%	623.2	9.3%	935.5	14.9%	-8.0%	50.1%
Public Service	558.6	9.0%	505.3	6.6%	376.1	6.0%	301.2	4.5%	288.6	4.6%	-48.3%	-4.2%
Academic Support	439.2	7.1%	433.4	5.6%	440.1	7.0%	476.2	7.1%	350.5	5.6%	-20.2%	-26.4%
Library	1.9	0.0%	41.6	0.5%	40.9	0.7%	4.9	0.1%	18.1	0.3%	852.6%	269.4%
Student Services	77.4	1.2%	46.0	0.6%	318.8	5.1%	237.2	3.5%	274.4	4.4%	254.5%	15.7%
Institutional Support	52.9	0.8%	82.5	1.1%	104.0	1.7%	123.5	1.8%	200.9	3.2%	279.8%	62.7%
Facilities Services	0.0	0.0%	0.0	0.0%	10.0	0.2%	0.0	0.0%	22.0	0.4%	0.0%	0.0%
Scholarships	1,110.5	17.8%	1,692.8	22.1%	1,427.6	22.9%	1,976.8	29.5%	2,027.4	32.3%	82.6%	2.6%
Total	6,225.2	100%	7,671.5	100%	6,247.5	100%	6,690.6	100%	6,283.3	100%	0.9%	-6.1%

Juneau Campus- Restricted

NCHEMS	FY03		FY04		FY05		FY06		FY07		FY03-07	FY06-07
		% of Total		% of Total		% of Total		% of Total		% of Total	% Change	% Change
Instruction	2,297.2	55.0%	3,422.2	59.1%	2,288.2	52.9%	2,041.7	43.4%	1,611.1	33.9%	-29.9%	-21.1%
Research	649.4	15.6%	562.3	9.7%	372.5	8.6%	577.8	12.3%	773.8	16.3%	19.2%	33.9%
Public Service	0.0	0.0%	0.0	0.0%	0.0	0.0%	0.0	0.0%	1.2	0.0%	0.0%	0.0%
Academic Support	0.0	0.0%	0.0	0.0%	0.0	0.0%	4.5	0.1%	(2.5)	-0.1%	0.0%	-155.6%
Library	1.9	0.0%	41.6	0.7%	30.6	0.7%	4.9	0.1%	18.1	0.4%	852.6%	269.4%
Student Services	62.5	1.5%	46.0	0.8%	128.3	3.0%	59.3	1.3%	111.5	2.3%	78.4%	88.0%
Institutional Support	52.9	1.3%	82.5	1.4%	104.0	2.4%	123.5	2.6%	200.9	4.2%	279.8%	62.7%
Facilities Services	0.0	0.0%	0.0	0.0%	10.0	0.2%	0.0	0.0%	22.0	0.5%	0.0%	0.0%
Scholarships	1,110.5	26.6%	1,632.2	28.2%	1,392.2	32.2%	1,887.4	40.2%	2,021.5	42.5%	82.0%	7.1%
Total	4,174.4	100%	5,786.8	100%	4,325.8	100%	4,699.1	100%	4,757.6	100%	14.0%	1.2%

Question D Five-year trend and one-year changes in expenditures by NCHEMS and fund for the MAU and campus level noting significant changes.

Ketchikan Campus - Restricted

NCHEMS	FY03	% of Total	FY04	% of Total	FY05	% of Total	FY06	% of Total	FY07	% of Total	FY03-07	FY06-07
											% Change	% Change
Instruction	330.9	85.5%	274.0	91.1%	332.3	60.3%	366.1	60.3%	191.1	54.0%	-42.2%	-47.8%
Public Service	41.2	10.6%	(4.2)	-1.4%	0.0	0.0%	0.0	0.0%	-	0.0%	-100.0%	0.0%
Academic Support	0.0	0.0%	0.0	0.0%	0.0	0.0%	0.0	0.0%	-	0.0%	0.0%	0.0%
Library	0.0	0.0%	0.0	0.0%	10.3	1.9%	0.0	0.0%	-	0.0%	0.0%	0.0%
Student Services	14.9	3.9%	0.0	0.0%	190.5	34.6%	177.9	29.3%	162.9	46.0%	993.3%	-8.4%
Scholarships	0.0	0.0%	31.0	10.3%	17.8	3.2%	63.3	10.4%	-	0.0%	0.0%	-100.0%
Total	387.0	100%	300.8	100%	550.9	100%	607.3	100%	354.0	100%	-8.5%	-41.7%

Sitka Campus - Restricted

NCHEMS	FY03	% of Total	FY04	% of Total	FY05	% of Total	FY06	% of Total	FY07	% of Total	FY03-07	FY06-07
											% Change	% Change
Instruction	339.5	20.4%	320.7	20.2%	440.0	32.1%	539.8	39.0%	363.7	31.0%	7.1%	-32.6%
Research	367.7	22.1%	290.7	18.4%	97.0	7.1%	45.4	3.3%	161.7	13.8%	-56.0%	256.2%
Public Service	517.4	31.1%	509.5	32.2%	376.1	27.4%	301.2	21.8%	287.4	24.5%	-44.5%	-4.6%
Academic Support	439.2	26.4%	433.4	27.4%	440.1	32.1%	471.7	34.1%	353.0	30.1%	-19.6%	-25.2%
Student Services	0.0	0.0%	0.0	0.0%	0.0	0.0%	0.0	0.0%	-	0.0%	0.0%	0.0%
Facilities Services	0.0	0.0%	0.0	0.0%	0.0	0.0%	0.0	0.0%	-	0.0%	0.0%	0.0%
Scholarships	0.0	0.0%	29.6	1.9%	17.6	1.3%	26.1	1.9%	5.9	0.5%	0.0%	-77.4%
Total	1,663.8	100%	1,583.9	100%	1,370.8	100%	1,384.2	100%	1,171.7	100%	-29.6%	-15.4%

Question E Five-year trend and one-year changes in expenditures by major account code and fund for the MAU and campus level noting significant changes.

University of Alaska Southeast - All Funds Expenditures by Major Account Code

Account Codes	FY03	% of Total	FY04	% of Total	FY05	% of Total	FY06	% of Total	FY07	% of Total	FY03-07 % Change	FY06-07 % Change
	Personal Services	21,187.5	58.4%	22,560.7	58.7%	23,749.5	60.3%	26,188.9	61.2%	28,014.9	63.0%	32.2%
Travel	1,126.0	3.1%	1,068.8	2.8%	1,143.7	2.9%	1,286.4	3.0%	1,108.4	2.5%	-1.6%	-13.8%
Contractual Services	6,580.1	18.1%	6,757.4	17.6%	6,891.0	17.5%	7,097.0	16.6%	6,850.2	15.4%	4.1%	-3.5%
Commodities	4,022.2	11.1%	4,012.0	10.4%	3,869.1	9.8%	4,244.0	9.9%	3,946.9	8.9%	-1.9%	-7.0%
Equipment	482.1	1.3%	992.0	2.6%	534.7	1.4%	489.0	1.1%	718.8	1.6%	49.1%	47.0%
Student Aid	1,974.2	5.4%	2,063.0	5.4%	2,164.2	5.5%	2,176.7	5.1%	2,232.2	5.0%	13.1%	2.5%
Land/Building	636.3	1.8%	679.7	1.8%	564.7	1.4%	734.1	1.7%	790.7	1.8%	24.3%	7.7%
Miscellaneous/Transfers	280.0	0.8%	295.9	0.8%	465.2	1.2%	550.7	1.3%	770.9	1.7%	175.3%	40.0%
Total	36,288.4	100%	38,429.5	100%	39,382.1	100%	42,766.8	100%	44,433.0	100%	22.4%	3.9%

- FY04 Equipment increase due to recording an expense for the equipment received from ADF&G when the NSRL was purchased.
- FY05 Transfers increased due to first year of payments on the UAS Recreation Center and the NSRL. Staff received a 1% grid increase as well as annual step increases. Equipment includes purchase of DNA Sequencer.
- FY06 Increases in student aid each year during the FY02-FY06 trend period due to increases in PELL, and other sponsored project student aid. Increases in M&R requirements and campus priority remodel projects resulted in a 52.5% positive increase for the five year trend period. Staff received a 1.0% grid increase as well as annual step increases.
- FY07 Capital expenditures for remodels. Vehicles.
Transfers: Administrative Services/Bookstore remodel; transfer to remodel org to decrease loan
Increase in Bad Debt liability account for potential DMVA write-off. \$198.6

Question E *Five-year trend and one-year changes in expenditures by major account code and fund for the MAU and campus level noting significant changes.*

Juneau Campus - Total Expenditures by Major Account Code

Account Codes	FY03		FY04		FY05		FY06		FY07		FY03-07	FY06-07
		% of Total		% of Total		% of Total		% of Total		% of Total	% Change	% Change
Personal Services	15,916.4	58.9%	16,983.6	57.8%	18,135.7	60.8%	19,906.6	61.0%	21,446.1	61.8%	34.7%	7.7%
Travel	766.7	2.8%	744.4	2.5%	726.5	2.4%	934.4	2.9%	857.0	2.5%	11.8%	-8.3%
Contractual Services	4,237.3	15.7%	4,916.8	16.7%	4,970.1	16.7%	5,111.4	15.7%	4,919.8	14.2%	16.1%	-3.7%
Commodities	3,182.0	11.8%	2,981.3	10.1%	2,609.3	8.7%	3,246.5	10.0%	3,170.5	9.1%	-0.4%	-2.3%
Equipment	341.6	1.3%	871.5	3.0%	419.1	1.4%	246.8	0.8%	589.2	1.7%	72.5%	138.7%
Student Aid	1,850.3	6.8%	1,959.0	6.7%	2,039.0	6.8%	2,069.2	6.3%	2,171.9	6.3%	17.4%	5.0%
Land/Building	453.1	1.7%	641.5	2.2%	526.5	1.8%	550.0	1.7%	790.7	2.3%	74.5%	43.8%
Miscellaneous/Transfers	269.5	1.0%	307.7	1.0%	411.3	1.4%	543.8	1.7%	743.9	2.1%	176.0%	36.8%
Total	27,016.9	100%	29,405.8	100%	29,837.5	100%	32,608.7	100%	34,689.1	100%	28.4%	6.4%

Ketchikan Campus - Total Expenditures by Major Account Code

Account Codes	FY03		FY04		FY05		FY06		FY07		FY03-07	FY06-07
		% of Total		% of Total		% of Total		% of Total		% of Total	% Change	% Change
Personal Services	1,890.8	60.5%	2,219.9	66.1%	2,457.7	61.6%	2,699.0	65.0%	2,678.4	67.0%	41.7%	-0.8%
Travel	85.3	2.7%	68.8	2.0%	125.7	3.2%	123.4	3.0%	91.0	2.3%	6.7%	-26.3%
Contractual Services	517.8	16.6%	514.6	15.3%	645.8	16.2%	834.1	20.1%	695.4	17.4%	34.3%	-16.6%
Commodities	431.6	13.8%	466.9	13.9%	643.8	16.1%	449.6	10.8%	423.2	10.6%	-1.9%	-5.9%
Equipment	84.4	2.7%	32.1	1.0%	12.8	0.3%	6.4	0.2%	70.3	1.8%	-16.7%	998.4%
Student Aid	84.9	2.7%	47.5	1.4%	71.9	1.8%	43.8	1.1%	17.2	0.4%	-79.7%	-60.7%
Land/Building	0.0	0.0%	0.0	0.0%	0.0	0.0%	0.0	0.0%	0.0	0.0%	0.00%	0.0%
Miscellaneous/Transfers	30.0	1.0%	9.9	0.3%	31.5	0.8%	(0.9)	0.0%	24.4	0.6%	-18.7%	-2811.1%
Total	3,124.8	100%	3,359.7	100%	3,989.2	100%	4,155.4	100%	3,999.9	100%	28.0%	-3.7%

Question E *Five-year trend and one-year changes in expenditures by major account code and fund for the MAU and campus level noting significant changes.*

Sitka Campus - Total Expenditures by Major Account Code

Account Codes	FY03		FY04		FY05		FY06		FY07		FY03-07	FY06-07
		% of Total		% of Total		% of Total		% of Total		% of Total	% Change	% Change
Personal Services	3,380.3	55.0%	3,357.2	59.3%	3,156.1	56.8%	3,583.3	59.7%	3,890.4	67.7%	15.1%	8.6%
Travel	274.0	4.5%	255.6	4.5%	291.5	5.2%	228.6	3.8%	160.4	2.8%	-41.5%	-29.8%
Contractual Services	1,825.0	29.7%	1,326.0	23.4%	1,275.1	23.0%	1,151.5	19.2%	1,235.0	21.5%	-32.3%	7.3%
Commodities	408.6	6.6%	563.8	10.0%	616.0	11.1%	547.9	9.1%	353.2	6.1%	-13.6%	-35.5%
Equipment	56.1	0.9%	88.4	1.6%	102.8	1.9%	235.8	3.9%	59.3	1.0%	5.7%	-74.9%
Student Aid	39.0	0.6%	56.5	1.0%	53.3	1.0%	63.7	1.1%	43.1	0.8%	10.5%	-32.3%
Land/Building	183.2	3.0%	38.2	0.7%	38.2	0.7%	184.1	3.1%	0.0	0.0%	-100.0%	-100.0%
Miscellaneous/Transfers	(19.5)	-0.3%	(21.7)	-0.4%	22.4	0.4%	7.8	0.1%	2.6	0.0%	-113.3%	-66.7%
Total	6,146.7	100%	5,664.0	100%	5,555.4	100%	6,002.7	100%	5,744.0	100%	-6.6%	-4.3%

Question E Five-year trend and one-year changes in expenditures by major account code and fund for the MAU and campus level noting significant changes.

University of Alaska Southeast Region - Unrestricted

Account Codes	FY03		FY04		FY05		FY06		FY07		FY03-07	FY06-07
	Total	% of Total	Total	% of Total	Total	% of Total	Total	% of Total	Total	% of Total	% Change	% Change
Personal Services	17,857.1	65.2%	19,065.8	67.6%	20,704.3	68.4%	22,554.5	68.6%	24,481.1	70.0%	37.1%	8.5%
Travel	624.4	2.3%	615.9	2.2%	675.1	2.2%	740.7	2.3%	710.6	2.0%	13.8%	-4.1%
Contractual Services	4,666.6	17.0%	4,254.6	15.1%	4,864.6	16.1%	4,874.1	14.8%	4,922.2	14.1%	5.5%	1.0%
Commodities	2,613.9	9.5%	2,521.8	8.9%	2,269.5	7.5%	2,804.2	8.5%	2,552.8	7.3%	-2.3%	-9.0%
Equipment	381.6	1.4%	418.1	1.5%	412.3	1.4%	377.4	1.1%	586.5	1.7%	53.7%	55.4%
Student Aid	343.8	1.3%	289.9	1.0%	324.1	1.1%	275.9	0.8%	241.2	0.7%	-29.8%	-12.6%
Land/Building	522.4	1.9%	679.7	2.4%	564.7	1.9%	666.0	2.0%	790.7	2.3%	51.4%	18.7%
Miscellaneous/Transfers	382.6	1.4%	355.5	1.3%	441.0	1.5%	603.6	1.8%	710.6	2.0%	85.7%	17.7%
Total	27,392.4	100%	28,201.3	100%	30,255.6	100%	32,896.4	100%	34,995.7	100%	27.8%	6.4%

Juneau Campus - Unrestricted

Account Codes	FY03		FY04		FY05		FY06		FY07		FY03-07	FY06-07
	Total	% of Total	Total	% of Total	Total	% of Total	Total	% of Total	Total	% of Total	% Change	% Change
Personal Services	13,739.2	67.6%	14,686.1	69.1%	16,210.6	70.9%	17,434.2	69.9%	19,035.1	70.6%	38.5%	9.2%
Travel	450.8	2.2%	451.9	2.1%	496.6	2.2%	591.4	2.4%	581.6	2.2%	29.0%	-1.7%
Contractual Services	2,779.6	13.7%	2,684.1	12.6%	3,233.1	14.1%	3,210.2	12.9%	3,223.5	12.0%	16.0%	0.4%
Commodities	2,062.6	10.1%	1,881.5	8.9%	1,456.8	6.4%	2,113.9	8.5%	1,995.2	7.4%	-3.3%	-5.6%
Equipment	261.1	1.3%	310.7	1.5%	302.3	1.3%	238.6	1.0%	456.9	1.7%	75.0%	91.5%
Student Aid	304.6	1.5%	245.0	1.2%	264.5	1.2%	217.0	0.9%	192.8	0.7%	-36.7%	-11.2%
Land/Building	440.2	2.2%	641.5	3.0%	526.5	2.3%	550.0	2.2%	790.7	2.9%	79.6%	43.8%
Miscellaneous/Transfers	287.1	1.4%	338.9	1.6%	380.8	1.7%	593.8	2.4%	678.2	2.5%	136.2%	14.2%
Total	20,325.2	100%	21,239.7	100%	22,871.2	100%	24,949.1	100%	26,954.0	100%	32.6%	8.0%

Question E *Five-year trend and one-year changes in expenditures by major account code and fund for the MAU and campus level noting significant changes.*

Ketchikan Campus - Unrestricted

Account Codes	FY03		FY04		FY05		FY06		FY07		FY03-07	FY06-07
		% of Total		% of Total		% of Total		% of Total		% of Total	% Change	% Change
Personal Services	1,655.4	63.1%	2,003.2	68.4%	2,216.0	68.2%	2,388.1	70.0%	2,468.3	70.3%	49.1%	3.4%
Travel	52.8	2.0%	64.3	2.2%	54.7	1.7%	57.9	1.7%	64.7	1.8%	22.5%	11.7%
Contractual Services	480.9	18.3%	502.9	17.2%	586.1	18.0%	671.0	19.7%	587.7	16.7%	22.2%	-12.4%
Commodities	312.0	11.9%	289.3	9.9%	321.5	9.9%	262.6	7.7%	281.6	8.0%	-9.7%	7.2%
Equipment	80.2	3.1%	29.6	1.0%	12.8	0.4%	6.4	0.2%	70.3	2.0%	-12.3%	998.4%
Student Aid	12.6	0.5%	17.4	0.6%	22.0	0.7%	21.3	0.6%	11.2	0.3%	-11.1%	-47.4%
Land/Building	0.0	0.0%	0.0	0.0%	0.0	0.0%	0.0	0.0%	-	0.0%	0.00%	0.0%
Miscellaneous/Transfers	30.0	1.1%	20.2	0.7%	37.8	1.2%	3.9	0.1%	28.3	0.8%	-5.7%	625.6%
Total	2,623.9	100%	2,926.9	100%	3,250.9	100%	3,411.2	100%	3,512.1	100%	33.9%	3.0%

Sitka Campus - Unrestricted

Account Codes	FY03		FY04		FY05		FY06		FY07		FY03-07	FY06-07
		% of Total		% of Total		% of Total		% of Total		% of Total	% Change	% Change
Personal Services	2,462.5	55.4%	2,376.5	58.9%	2,277.7	55.1%	2,732.2	60.2%	2,977.7	65.7%	20.9%	9.0%
Travel	120.8	2.7%	99.7	2.5%	123.8	3.0%	91.4	2.0%	64.3	1.4%	-46.8%	-29.6%
Contractual Services	1,406.1	31.6%	1,067.6	26.5%	1,045.4	25.3%	992.9	21.9%	1,111.0	24.5%	-21.0%	11.9%
Commodities	239.3	5.4%	351.0	8.7%	491.2	11.9%	427.7	9.4%	276.0	6.1%	15.3%	-35.5%
Equipment	40.3	0.9%	77.8	1.9%	97.2	2.4%	132.4	2.9%	59.3	1.3%	47.1%	-55.2%
Student Aid	26.6	0.6%	27.5	0.7%	37.6	0.9%	37.6	0.8%	37.2	0.8%	39.8%	-1.1%
Land/Building	82.2	1.8%	38.2	0.9%	38.2	0.9%	116.0	2.6%	-	0.0%	-100.0%	-100.0%
Miscellaneous/Transfers	65.5	1.5%	(3.6)	-0.1%	22.4	0.5%	5.9	0.1%	4.1	0.1%	-93.7%	-30.5%
Total	4,443.3	100%	4,034.7	100%	4,133.5	100%	4,536.1	100%	4,529.6	100%	1.9%	-0.1%

Question E Five-year trend and one-year changes in expenditures by major account code and fund for the MAU and campus level noting significant changes.

University of Alaska Southeast Region - Designated

Account Codes	FY03		FY04		FY05		FY06		FY07		FY03-07	FY06-07
		% of Total		% of Total		% of Total		% of Total		% of Total	% Change	% Change
Personal Services	26.9	16.3%	8.4	7.7%	2.3	2.4%	21.5	13.4%	6.5	5.5%	-75.8%	-69.8%
Travel	27.0	16.4%	6.2	5.7%	2.4	2.5%	0.0	0.0%	0.0	0.0%	-100.0%	0.0%
Contractual Services	22.4	13.6%	22.9	20.9%	1.3	1.4%	0.0	0.0%	2.4	2.0%	-89.3%	0.0%
Commodities	21.6	13.1%	6.8	6.2%	1.0	1.0%	0.0	0.0%	1.0	0.8%	-95.4%	0.0%
Equipment	0.0	0.0%	0.0	0.0%	0.0	0.0%	1.2	0.7%	2.3	1.9%	0.00%	91.7%
Student Aid	67.2	40.7%	65.4	59.7%	88.7	92.7%	138.0	85.9%	106.9	89.8%	59.1%	-22.5%
Land/Building	0.0	0.0%	0.0	0.0%	0.0	0.0%	0.0	0.0%	0.0	0.0%	0.0%	0.0%
Miscellaneous/Transfers	0.0	0.0%	-0.1	-0.1%	0.0	0.0%	0.0	0.0%	0.0	0.0%	0.0%	0.0%
Total	165.1	100%	109.6	100%	95.7	100%	160.7	100%	119.1	100%	-27.9%	-25.9%

Question E Five-year trend and one-year changes in expenditures by major account code and fund for the MAU and campus level noting significant changes.

University of Alaska Southeast Region Restricted

Account Codes	FY03		FY04		FY05		FY06		FY07		FY03-07	FY06-07
		% of Total		% of Total		% of Total		% of Total		% of Total	% Change	% Change
Personal Services	2,473.2	42.4%	2,623.7	34.2%	2,119.0	33.9%	2,415.7	35.8%	2,383.2	37.9%	-3.6%	-1.3%
Travel	465.8	8.0%	437.4	5.7%	448.2	7.2%	524.8	7.8%	375.7	6.0%	-19.3%	-28.4%
Contractual Services	1,275.7	21.9%	1,875.2	24.4%	1,411.6	22.6%	1,563.5	23.2%	1,193.4	19.0%	-6.5%	-23.7%
Commodities	376.3	6.5%	471.9	6.2%	446.2	7.1%	345.5	5.1%	340.6	5.4%	-9.5%	-1.4%
Equipment	87.9	1.5%	573.8	7.5%	84.1	1.3%	103.4	1.5%	122.7	2.0%	39.6%	18.7%
Student Aid	1,126.3	19.3%	1,707.7	22.3%	1,751.4	28.0%	1,762.8	26.1%	1,884.1	30.0%	67.3%	6.9%
Land/Building	101.0	1.7%	0.0	0.0%	0.0	0.0%	68.1	1.0%	0.0	0.0%	-100.0%	-100.0%
Miscellaneous/Transfers	(76.8)	-1.3%	(18.3)	-0.2%	(13.3)	-0.2%	(37.9)	-0.6%	(16.4)	-0.3%	-78.6%	-56.7%
Total	5,829.4	100%	7,671.4	100%	6,247.2	100%	6,745.9	100%	6,283.3	100%	7.8%	-6.9%

Juneau Campus - Restricted

Account Codes	FY03		FY04		FY05		FY06		FY07		FY03-07	FY06-07
		% of Total		% of Total		% of Total		% of Total		% of Total	% Change	% Change
Personal Services	1,329.5	31.5%	1,432.8	24.8%	1,013.1	23.4%	1,271.4	26.7%	1,278.7	26.9%	-3.8%	0.6%
Travel	287.7	6.8%	278.5	4.8%	209.5	4.8%	322.1	6.8%	253.3	5.3%	-12.0%	-21.4%
Contractual Services	824.2	19.6%	1,607.4	27.8%	1,127.0	26.1%	1,245.2	26.2%	966.4	20.3%	17.3%	-22.4%
Commodities	219.5	5.2%	248.7	4.3%	218.8	5.1%	219.9	4.6%	275.3	5.8%	25.4%	25.2%
Equipment	67.9	1.6%	560.7	9.7%	78.5	1.8%	0.0	0.0%	122.7	2.6%	80.7%	0.0%
Student Aid	1,478.5	35.1%	1,648.6	28.5%	1,685.8	39.0%	1,714.2	36.1%	1,872.2	39.4%	26.6%	9.2%
Land/Building	0.0	0.0%	0.0	0.0%	0.0	0.0%	0.0	0.0%	-	0.0%	0.0%	0.0%
Miscellaneous/Transfers	8.2	0.2%	10.0	0.2%	(7.0)	-0.2%	(18.4)	-0.4%	(11.0)	-0.2%	nm	nm
Total	4,215.5	100.0%	5,786.7	100%	4,325.7	100%	4,754.4	100%	4,757.6	100%	12.9%	0.1%

Question E Five-year trend and one-year changes in expenditures by major account code and fund for the MAU and campus level noting significant changes.

Ketchikan Campus - Restricted

Account Codes	FY03		FY04		FY05		FY06		FY07		FY03-07	FY06-07
	FY03	% of Total	FY04	% of Total	FY05	% of Total	FY06	% of Total	FY07	% of Total	% Change	% Change
Personal Services	228.7	59.1%	213.4	70.9%	238.4	43.3%	307.6	50.7%	198.9	56.2%	-13.0%	-35.3%
Travel	24.9	6.4%	3.0	1.0%	71.0	12.9%	65.5	10.8%	26.3	7.4%	5.6%	-59.8%
Contractual Services	32.9	8.5%	9.5	3.2%	55.5	10.1%	160.2	26.4%	103.4	29.2%	214.3%	-35.5%
Commodities	24.0	6.2%	52.5	17.5%	142.3	25.8%	56.3	9.3%	23.2	6.6%	-3.3%	-58.8%
Equipment	4.2	1.1%	2.5	0.8%	0.0	0.0%	0.0	0.0%	-	0.0%	-100.0%	0.0%
Student Aid	72.3	18.7%	30.1	10.0%	49.9	9.1%	22.5	3.7%	6.0	1.7%	-91.7%	-73.3%
Land/Building	0.0	0.0%	0.0	0.0%	0.0	0.0%	0.0	0.0%	-	0.0%	0.0%	0.0%
Miscellaneous/Transfers	0.0	0.0%	(10.2)	-3.4%	(6.3)	-1.1%	(4.8)	-0.8%	(3.9)	-1.1%	0.0%	-18.8%
Total	387.0	100.0%	300.8	100%	550.8	100%	607.3	100%	353.9	100%	-8.6%	-41.7%

Sitka Campus - Restricted

Account Codes	FY03		FY04		FY05		FY06		FY07		FY03-07	FY06-07
	FY03	% of Total	FY04	% of Total	FY05	% of Total	FY06	% of Total	FY07	% of Total	% Change	% Change
Personal Services	915.0	55.0%	977.5	61.7%	867.5	63.3%	836.7	60.4%	905.6	77.3%	-1.0%	8.2%
Travel	153.2	9.2%	155.9	9.8%	167.7	12.2%	137.2	9.9%	96.1	8.2%	-37.3%	-30.0%
Contractual Services	418.6	25.2%	258.3	16.3%	229.1	16.7%	158.1	11.4%	123.6	10.5%	-70.5%	-21.8%
Commodities	132.8	8.0%	170.7	10.8%	85.1	6.2%	69.3	5.0%	42.1	3.6%	-68.3%	-39.2%
Equipment	15.8	0.9%	10.6	0.7%	5.6	0.4%	103.4	7.5%	-	0.0%	-100.0%	-100.0%
Student Aid	12.4	0.7%	29.0	1.8%	15.7	1.1%	26.1	1.9%	5.9	0.5%	-52.4%	-77.4%
Land/Building	101.0	6.1%	0.0	0.0%	0.0	0.0%	68.1	4.9%	-	0.0%	-100.0%	-100.0%
Miscellaneous/Transfers	(85.0)	-5.1%	(18.1)	-1.1%	0.0	0.0%	(14.7)	-1.1%	(1.5)	-0.1%	-98.2%	-89.8%
Total	1,663.8	100%	1,583.9	100%	1,370.7	100%	1,384.2	100%	1,171.8	100%	-29.6%	-15.3%

Question E *Five-year trend and one-year changes in expenditures by major account code and fund for the MAU and campus level noting significant changes.*

University of Alaska Southeast Region - Auxiliary

Account Codes	FY03		FY04		FY05		FY06		FY07		FY03-07	FY06-07
	FY03	% of Total	FY04	% of Total	FY05	% of Total	FY06	% of Total	FY07	% of Total	% Change	% Change
Personal Services	830.3	33.7%	862.8	35.3%	923.9	33.2%	1,197.2	40.4%	1,144.1	37.7%	37.8%	-4.4%
Travel	8.8	0.4%	9.3	0.4%	18.0	0.6%	20.9	0.7%	22.1	0.7%	151.1%	5.7%
Contractual Services	615.4	25.0%	604.7	24.7%	613.5	22.0%	659.4	22.2%	732.2	24.1%	19.0%	11.0%
Commodities	1,010.4	41.0%	1,011.5	41.3%	1,152.4	41.4%	1,094.3	36.9%	1,052.5	34.7%	4.2%	-3.8%
Equipment	12.6	0.5%	0.1	0.0%	38.3	1.4%	7.0	0.2%	7.3	0.2%	-42.1%	4.3%
Student Aid	0.0	0.0%	0.0	0.0%	0.0	0.0%	0.0	0.0%	0.0	0.0%	0.0%	0.0%
Land/Building	12.9	0.5%	0.0	0.0%	0.0	0.0%	0.0	0.0%	0.0	0.0%	-100.0%	0.0%
Miscellaneous/Transfers	(25.8)	-1.0%	(41.2)	-1.7%	37.5	1.3%	(15.0)	-0.5%	76.7	2.5%	-397.3%	-611.3%
Total	2,464.6	100%	2,447.2	100%	2,783.6	100%	2,963.8	100%	3,034.9	100%	23.1%	2.4%

Juneau Campus - Auxiliary

Account Codes	FY03		FY04		FY05		FY06		FY07		FY03-07	FY06-07
	FY03	% of Total	FY04	% of Total	FY05	% of Total	FY06	% of Total	FY07	% of Total	% Change	% Change
Personal Services	825.2	35.5%	856.3	37.7%	909.7	35.7%	1,179.5	43.0%	1,125.8	39.4%	36.4%	-4.6%
Travel	8.8	0.4%	9.3	0.4%	18.0	0.7%	20.9	0.8%	22.1	0.8%	151.1%	5.7%
Contractual Services	613.4	26.4%	604.4	26.6%	608.7	23.9%	656.0	23.9%	727.5	25.5%	18.6%	10.9%
Commodities	878.9	37.8%	844.3	37.1%	932.7	36.6%	912.7	33.3%	899.0	31.5%	2.3%	-1.5%
Equipment	12.6	0.5%	0.1	0.0%	38.3	1.5%	7.0	0.3%	7.3	0.3%	-42.1%	4.3%
Student Aid	0.0	0.0%	0.0	0.0%	0.0	0.0%	0.0	0.0%	-	0.0%	0.0%	0.0%
Land/Building	12.9	0.6%	0.0	0.0%	0.0	0.0%	0.0	0.0%	-	0.0%	-100.0%	0.0%
Miscellaneous/Transfers	(25.8)	-1.1%	(41.2)	-1.8%	37.5	1.5%	(31.6)	-1.2%	76.7	2.7%	-397.3%	-342.7%
Total	2,326.0	100%	2,273.2	100%	2,544.9	100%	2,744.5	100%	2,858.4	100%	22.9%	4.2%

Question E *Five-year trend and one-year changes in expenditures by major account code and fund for the MAU and campus level noting significant changes.*

Ketchikan Campus - Auxiliary

Account Codes	FY03		FY04		FY05		FY06		FY07		FY03-07	FY06-07
		% of Total		% of Total		% of Total		% of Total		% of Total	% Change	% Change
Personal Services	3.0	3.0%	3.3	2.6%	3.3	1.8%	3.3	2.4%	11.2	8.4%	273.3%	239.4%
Contractual Services	1.7	1.7%	0.2	0.2%	4.2	2.2%	2.9	2.1%	4.3	3.2%	152.9%	48.3%
Commodities	95.0	95.3%	125.1	97.3%	180.0	96.0%	130.7	95.5%	118.4	88.4%	24.6%	-9.4%
Total	99.7	100%	128.6	100%	187.5	100%	136.9	100%	133.9	100%	34.3%	-2.2%

Sitka Campus - Auxiliary

Account Codes	FY03		FY04		FY05		FY06		FY07		FY03-07	FY06-07
		% of Total		% of Total		% of Total		% of Total		% of Total	% Change	% Change
Personal Services	2.1	5.4%	3.2	7.0%	10.9	21.3%	14.4	17.5%	7.1	16.7%	238.1%	-50.7%
Contractual Services	0.3	0.8%	0.1	0.2%	0.6	1.2%	0.5	0.6%	0.4	0.9%	33.3%	-20.0%
Commodities	36.5	93.8%	42.1	92.7%	39.7	77.5%	50.9	61.8%	35.1	82.4%	-3.8%	-31.0%
Miscellaneous/Transfers	0.0	0.0%	0.0	0.0%	0.0	0.0%	16.6	20.1%	-	0.0%	0.0%	-100.0%
Total	38.9	100%	45.4	100%	51.2	100%	82.4	100%	42.6	100%	9.5%	-48.3%

Question A Provide projections for University Receipts, State RSA's, Federal Receipts, Indirect Cost Recovery and Tuition for FY08 and FY09 by MAU. Note units where significant change (increase or decrease) is expected. Using Information prepared in previous financial reviews compare FY05, FY06 and FY07 projections by revenue source to actuals.

Revenue Projections For UAS Region

Revenue Source	5 Year Average (FY03- FY07)	Actuals for FY07	Projected Earnings for FY08	Projected Earnings for FY09
Unrestricted				
University Receipts	1,106.3	1,061.4	946.6	967.2
Indirect Cost Recovery	529.6	512.4	535.0	558.7
Tuition	7,137.2	8,335.7	8,466.1	8,946.4
Restricted				
University Receipts	1,374.2	1,685.7	1,854.3	2,039.7
Federal Receipts	4,253.7	3,682.1	4,000.2	4,380.0
State RSA's	1,015.0	941.0	1,035.1	1,138.6

Unrestricted

University Receipts 10.8% decrease in FY08 and 2.2% increase in FY09
Indirect Cost Recovery 4.4% increase in FY08, and in FY09
Tuition FY08 -- 2.1% increase
FY09 -- 5% rate increase, and 1.8% growth.

Restricted

University Receipts 10% annual increase
Federal Receipts FY08 8.6%, FY09 9.5% increase
State RSA's 10% annual increase

Comparison of FY05, FY06 and FY07 Projections to Actuals

Revenue Source	Projected Earnings for FY05	Actuals for FY05	Projected Earnings for FY06	Actuals for FY06	Projected Earnings for FY07	Actuals for FY07
Unrestricted						
University Receipts	1,028.9	1,059.3	1,091.1	949.3	977.8	1,061.4
Indirect Cost Recovery	629.2	513.2	528.6	536.1	549.5	512.4
Tuition	6,806.5	7,106.5	7,817.2	8,235.8	8,852.7	8,335.7
State RSA's	-	-	-	-	-	-
Restricted						
University Receipts	1,445.3	1,044.6	1,055.0	1,420.9	1,563.0	1,685.7
Federal Receipts	5,492.0	4,120.5	4,054.6	4,107.4	4,470.2	3,682.1
State RSA's	1,085.5	1,004.1	1,014.1	1,259.3	1,385.2	941.0
Total Unrestricted/Restricted	16,487.4	14,848.2	15,560.6	16,506.6	17,798.4	16,218.3
% Actual to Projected		90.1%		106.1%		91.1%

Question A Use the format in Attachment 1 to report on auxiliary and recharge operations.
 Highlight any significant changes.

	Juneau Bookstore	Housing Food Service	Student Activ. Cntr.	JUF Recharge	Ketchikan Bookstore	Sitka Bookstore	Sitka Housing	Total All Auxiliaries
FY03								
Beginning Fund Balance	\$400,388	\$365,934	(\$26,335)		\$11,896	\$24,355	\$16,714	\$792,952
Annual Operating Profit/(Loss)	\$1,371	\$62,225	(\$1,454)		\$15,886	\$13,778	(\$108)	\$91,698
Inter-Fund Transfers	\$0	(\$20,350)	\$71,335		\$0	\$0	\$0	\$50,985
Ending Fund Balance	\$401,759	\$407,809	\$43,546		\$27,782	\$38,133	\$16,606	\$935,635
FY04								
Beginning Fund Balance	\$401,759	\$407,809	\$43,546		\$27,782	\$38,133	\$16,606	\$935,635
Annual Operating Profit/(Loss)	\$40,569	\$106,750	(\$9,553)		\$11,074	\$7,689	\$0	\$156,529
Inter-Fund Transfers	\$0	\$4,295	\$40,000		\$0	\$0	\$0	\$44,295
Ending Fund Balance	\$442,328	\$518,854	\$73,993		\$38,856	\$45,822	\$16,606	\$1,136,459
FY05								
Beginning Fund Balance	\$442,328	\$518,854	\$73,993	\$0	\$38,856	\$45,822	\$16,606	\$1,136,459
Annual Operating Profit/(Loss)	(\$17,716)	\$204,249	(\$39,549)	\$17,742	\$2,063	\$3,524	\$0	\$170,314
Inter-Fund Transfers	\$0	(\$60,477)	\$30,000	\$0	\$0	\$0	\$0	(\$30,477)
Ending Fund Balance	\$424,612	\$662,626	\$64,444	\$17,742	\$40,919	\$49,346	\$16,606	\$1,276,296
FY06								
Beginning Fund Balance	\$424,612	\$662,626	\$64,444	\$17,742	\$40,919	\$49,346	\$16,606	\$1,276,296
Annual Operating Profit/(Loss)	\$5,648	\$144,464	(\$14,601)	\$19,174	\$13,264	(\$1,515)	\$0	\$166,434
Inter-Fund Transfers	(\$2,436)	\$13,066	\$57,864	\$0	\$0	\$0	(\$16,606)	\$51,888
Ending Fund Balance	\$427,824	\$820,156	\$107,707	\$36,916	\$54,183	\$47,831	\$0	\$1,494,617
FY07								
Beginning Fund Balance	\$427,824	\$820,156	\$107,707	\$36,916	\$54,183	\$47,831	\$0	\$1,494,617
Annual Operating Profit/(Loss)	(\$85,127)	\$75,712	\$30,666	(\$71,168)	(\$1,133)	\$993	\$0	(\$50,057)
Inter-Fund Transfers	\$0	\$14,541	(\$48,000)	\$13,410	\$0	\$0	\$0	(\$20,049)
Ending Fund Balance	\$342,697	\$910,409	\$90,373	(\$20,842)	\$53,050	\$48,824	\$0	\$1,424,511

Question B

Provide a three-year trend of housing capacity by building and occupancy. Note buildings that are off-line and why, and the effect of any configuration changes on capacity and occupancy.

Auxiliary Operations - Housing Occupancy

	FY2005					FY2006					FY2007				
	# Admin Beds	# Beds Available for Student Occupancy	Total Beds Per Facility	# Beds Occupied by Students	% Student Occupancy	# Admin Beds	# Beds Available for Student Occupancy	Total Beds Per Facility	# Beds Occupied by Students	% Student Occupancy	# Admin Beds	# Beds Available for Student Occupancy	Total Beds Per Facility	# Beds Occupied by Students	% Student Occupancy
<u>Double Bed Spaces</u>															
<i>Banfield Hall/Unit B&D</i>															
Male	6	26	32	25	96%	0	40	40	40	100%	0	36	36	31	86%
Female	4	48	52	46	96%	10	54	64	54	100%	10	58	68	50	86%
<i>Units A, B, C, D</i>															
Family	4	68	72	68	100%	9	59	68	59	100%	8	60	68	56	93%
<u>Single Bed Spaces</u>															
<i>Units E, F, G</i>															
Male	2	54	56	54	100%	1	47	48	46	98%	1	51	52	44	86%
Female	1	71	72	66	93%	1	63	64	62	98%	2	58	60	58	100%
<u>Offsite Housing</u>															
<i>Ellsworth</i>	0	4	4	4	100%	0	4	4	4	100%	0	4	4	4	100%
<i>Mattocks</i>	0	3	3	3	100%	0	3	3	3	100%	0	3	3	3	100%
Total Beds Juneau	17	274	291	266	97%	21	270	291	268	99%	21	270	291	246	91%

Administrative Beds: Residence Life Manager/Residence Hall Coordinator/Peer Advocate/Community Advisors/Peer Advisors (Peer Advocate and Peer Advisors are partially grant funded)
 Ratio of peer advisors (Community Advisors) for UAS housing is 44/1 (246 for 6)
 Ratio of peer advisors (Community Advisors) for Banfield Hall is 16/1 (66 for 4). Lower ratio purposeful for Freshman students. National average 30/1.

During FY07 D Building was used as double-room apartments for single students.
 Of the seven apts in D Building 2 were used for RLM and Peer Advocate, 5 apartments were used for single students in double apartments.
 Total number of double rooms were 104, single rooms 119, family apts 15

Question C

Note any MAU plans to internally fund growth of auxiliary or recharge operations.

Currently, there are no plans to reallocate funds from program or other operations to fund the growth of auxiliary operations. However, UAS does support the auxiliary operations when necessary through subsidies and administrative support.

Question A Report five-year trend and one-year changes of carryforward by allocation and fund. Identify units that contribute significantly to the carryforward amount. Discuss management of funds and provide initial estimates for the FY08 carryforward.

Campus	FY03	% of Total	FY04	% of Total	FY05	% of Total	FY06	% of Total	FY07	% of Total	FY03-07 % Change	FY06-07 % Change
Juneau												
Institutional	413.0	76%	630.2	61%	722.5	58%	1,146.5	78%	1,080.6	77%	162%	-6%
CIP	68.9	13%	275.4	26%	344.1	28%	240.0	16%	186.4	13%	171%	-22%
JUF	0.0	0%	0.0	0%	0.0	0%	36.9	3%	-20.8	-1%	0%	-156%
Ketchikan	36.6	7%	26.6	3%	63.0	5%	5.7	0%	28.2	2%	-23%	395%
Sitka	22.1	4%	107.9	10%	113.0	9%	38.8	3%	132.4	9%	499%	241%
Total Region Carryforward	540.6	100%	1,040.1	100%	1,242.6	100%	1,467.9	100%	1,406.8	100%	160%	-4%

Significant Changes: FY03 and prior carryforward was 2% of total unrestricted revenues. FY04 to FY07 it has been approximately 4%.

Who Contributes: All units that had employee vacancies contribute to the carryforward. Also units that have identified needs that have been approved by the Chancellor can request surplus funds be dedicated.

Management of Carryforward: Monthly management reports are required by each unit/campus, to monitor carryforward projection. As the year progresses and projects are identified that will require carryforward, surplus funds are moved to the carryforward org. Carryforward distribution is at the Chancellor's discretion.

Community campus directors have the discretion to determine best use of carryforward for their campus.

Initial FY08 Estimate Due to decrease in student credit hours, it is unlikely that UAS will be able to maintain the 4% carryforward. Early projections would be 1 to 2% -- between 250.0 and 500.0.

Improving Spring Estimates: UAS budget staff works closely with administrative managers to monitor accounting of actual expenditures, and to assist in projecting future expenditures and revenues. The key to achieving a better projection for carryforward is planning, and reviewing what has been accomplished during this budget period. The difficulty is to help units better plan future expenditures and revenues and assist them in responding to unanticipated expenditures and/or revenue shortfalls. Complicating the process is assuring correct accounting between restricted and unrestricted funds. To help monitor restricted expenditures, and unexpended budgets, UAS staff has been working closely with UA Institutional Research to develop additional browser queries to provide timely information that may impact current year expenditure and revenue choices.

Question A -- continued

Juneau Campus Allocation		
	Project	Amount
FY06 to FY07	Administrative Services and Bookstore (Gitkov)	715.0
	Anderson Building Planning	35.0
	Enrollment Management	50.0
	SAC Intramurals	100.0
	Information Services - Student Recruitment	100.0
	Equipment Replacement - Grounds	68.0
	Custodial	18.0
	UAS 50th Anniversary	10.0
	Wilson Fund	11.4
	Institutional Support	39.1
FY07 to FY08	Fitzgerald Property	400.0
	Unfunded Salary	155.0
	Performing Arts	28.8
	Custodial	18.0
	SAC Intramurals	100.0
	Wilson Fund	11.3
	Chancellor Designated Projects	346.7
Ketchikan Campus:		
	Project	Amount
FY06 to FY07	Program one-time needs	5.7
FY07 to FY08	Programs and Professional Development	28.2
Sitka Campus:		
	Project	Amount
FY06 to FY07	Program Enhancements	38.8
FY07 to FY08	Classroom remodel	132.4

Question B *Discuss your MAU's plan to accumulate the FY08 and FY09, 2% available funding target for priority internal reallocation. Specifically, what programs have been reduced to garner funds for reallocation?*

Base Pools	
Outcomes pool	142.0
Chancellor's Fund	50.0
Match Fund	<u>50.0</u>
	242.0
Non Base Pools	
20% tuition	900.0
Total Toward 2%	1,142.0 Exceeds amount needed for 2% internal reallocation

The base pools were created during FY03 as a permanent reallocation. A 2% "tax " was levied against each unit to accumulate these pools which originally totaled \$342.0.

UAS has pooled 20% of tuition since FY05.

Not detailed above, are the salary savings which are non-base reallocated each year at the discretion of the Chancellor.

Question C

Report the use of FY07's reallocation including carryforward. Report the FY08 planned reallocation and any pending issues.

FY07 Reallocation

Description of Need	UAS Strategic Goal Addressed	Base	Non Base	Carry-forward	Total Reallocated
Chancellor's Special Project Fund	Extend student learning and experience		49.1		49.1
Research Match	Develop capacity for Natural Resource Research		124.9		124.9
Enrollment Management	Increase enrollment			50.0	50.0
SAC Intramurals				100.0	100.0
Information Services	Student recruitment	158.8		95.2	254.0
Faculty Development				11.4	11.4
Marketing Position		22.1			22.1
UAS 50th Anniversary			19.8	10.0	29.8
Upgrades/operations support	Maintain infrastructure	191.6	39.4	875.1	1,106.1
Student Employment Coordinator			47.3		47.3
Institutional Support			32.6	4.8	37.4
Ed Leadership			10.0		10.0
Tech Infrastructure			50.0		50.0
Total		372.5	373.1	1,146.5	1,892.1

FY08 Planned Reallocations

Description of Need	Goal Addressed	Base	Non Base	Carry-forward	Total Reallocated
Enrollment Management	Increase enrollment	100.0			100.0
SAC Intramurals				100.0	100.0
Unfunded Salary Increases				155.0	155.0
Upgrades/operations support	Maintain infrastructure		13.1	418.0	431.1
Asst Director of Financial Aid		77.8			77.8
Director-PEC		25.0			25.0
Faculty Development				11.3	11.3
Institutional Support			5.0		5.0
Performing Arts				28.8	28.8
Director of Admissions		105.0			105.0
Chancellor Designated Projects				346.7	346.7
Total		307.8	18.1	1,059.8	1,385.7

Arts & Science

Question D Describe the process used to determine how requests are forwarded and reviewed for consideration of reallocated resources. Note how community campus requests are forwarded and considered and how many community campus requests are currently being reviewed.

Written requests are forwarded to the Chancellor for his review and approval. The Chancellor consults with his executive management team for both base and non-base reallocations. Both permanent and non-permanent allocations are reviewed for their support of the overall UAS strategic mission.

Unplanned/unanticipated costs are now funded through salary savings. The budget office monitors vacancies, and on a quarterly basis moves funds to a salary savings org.

The Chancellor has sole discretionary control over these funds. His priorities are support of the strategic mission, student retention.

Question E Report the net amount of reallocated resources are invested in community campuses each year FY04 to FY08

Funds at the extended campus are at the sole discretion of the campus director. Historically they have had the discretion to reallocate their campus funds to projects of importance and immediate need.

Question F What areas were impacted by the FY08 systemwide forced reallocation for fixed costs and priority program investments?

All units at UAS were impacted by the reallocation for fixed costs and priority programs. During the budget process, each unit received a 10% decrement to their FY07 actual expenditures, or greater if FY07 revenues did not exceed expenditures.

A very hands on approach was taken during the FY08 budget process. Each Academic Unit received a review that analyzed ratios of GF to tuition for years FY01 through FY07 to determine equity of that ratio. The result was a base reallocation from three units to the School of Arts and Sciences. This base reallocation was not enough to balance the Arts and Sciences budget, so it was supplemented with carryforward. The new dean (starting in October 2007) will be reviewing workloads, and budgets to develop a plan to balance in FY09.

Question A *The FY09-FY14 capital budget request will likely include \$1 billion in construction and major renovation projects. State funding for UA's capital project priorities averaged \$39.7 million annually in the nine year period 2000 to 2008. Since 2000, UA has received \$357.5 million of state funds for capital priorities; one-third of which was received in FY07. Therefore, meeting many priority capital needs through non-traditional funding mechanisms is being pursued (non-traditional includes - bond, federal capital grant, foundation gifts, partnerships, etc.). Briefly review your MAU projects that are included in the draft FY09 capital request that will be funded in-full or in-part by non-state funding source. Address your plans to secure the necessary revenue sources.*

UAS Five-Year Capital Improvement Plan

PROJECT	Project Type	Non GF \$	TOTAL \$	2009	2010	2011	2012	2013
Sitka Hangar Improvements / Campus Entry	LS / Code		4,730,000	4,730,000				
Paul Roof Replacement	R&R		472,000	472,000				
Auke Lake Way Campus Entry & Road Realignment	R&R		2,560,000	2,560,000				
Hendrickson Renovation	R&R		2,910,000	2,910,000				
Whitehead Computer Room Renovation	R&R		240,000	240,000				
Housing Roof Replacements	R&R		1,500,000	1,500,000				
Anderson Renovation	R&R		10,200,000	10,200,000				
Egan Library Roof Replacement	R&R		860,000		860,000			
Auke Lake Wood Walkway Reconstruction	R&R		884,000		884,000			
Tech Ed Center Diesel Lab Renovation	R&R		480,000	480,000				
Banfield Hall Addition	NC	3,225,000	6,450,000		540,000	5,910,000		
Student Housing Apartment Construction	NC	2,755,000	5,510,000			250,000	5,260,000	
Student Lodge Food Service Remodel	R&R	710,000	1,420,000			1,420,000		
Natural Science Research Lab Parking Lot Development	NC		350,000				350,000	
Env Sci / USFS Joint Project	NC		5,020,000				750,000	4,270,000
Acquisition of Facility Services Replacement	Land /Acq		3,550,000					3,550,000
		6,690,000	47,136,000	23,092,000	2,284,000	7,580,000	6,360,000	7,820,000

Question B *What steps have you made or intend on making to improve the facilities aspect of the F&A rate?*

UAS supports the facilities and administrative rate calculation process by providing accurate and clean accounting, and space allocation plan. This can be discussed further at the review. Currently, the facilities debt retirement of NSRL impacts the F&A rate directly.

Question C Provide a listing of construction in progress (projects over \$250K) and detail important issues.

Capital Project Title	Approp Amount	Expended & Encumbered	Available Balance	Status
Gitkov Remodel	1,300,000	921,075	378,925	The project is substantially complete. The Bookstore has moved in and is operating. Admin Services will move in October 2007.
Student Services Remodel	1,900,000	1,700,744	199,256	Under construction with two phases. Phase 1 is the lower floor of Mourant and is nearing completion. Phase 2 will begin upon completion of Phase 1 and will finish in the spring of 2008.
Sitka Old Welding Lab Conversion	742,150	49,000	693,150	This project is funded from a Title III grant, and is currently in design. The project will renovate the old welding lab to a multi-purpose technical teaching space.
Sitka Hanger Improvements	320,000	15,377	304,623	This project is for design services to provide bid ready construction documents for the completion of the hangar space. A \$2.8M capital request is included in the FY08 budget.
Student Housing Window Replacement	618,000	181,832	436,168	This is a multi-year effort to replace all operable windows in the student housing apartments. Work is being accomplished during times of low tenant occupancy.
Fire Alarm Replacement	520,000	52,504	467,496	In design with first phase installation scheduled for spring 2008.
Hendrickson Building Code Improvements	500,000	191,337	308,663	This project will remodel toilets for ADA compliance, replace a fire exit, reconstruct a fire lane and enclose an existing corridor
Anderson Building Remodel Planning & Design	500,000	120,000	380,000	Consultant working on program document Construction funds requested in FY09 capital budget.
Auke Lake Trail Improvements	1,321,000	181,832	1,139,168	This is a joint effort with the City and Borough of Juneau to improve and extend a pedestrian trail around Auke Lake. Corp of Engineers permits have been acquired, preliminary work will begin in the fall of 2007.

Question D Lease, Joint Use, Debt and Rental

What percentage of MAU utilized space is leased?

Total MAU utilized space	511,965	
Facilities Services storage	1,400	
MAU leased space	<u>1,400</u>	0.27%

What actions are planned for leases that expire in the next 24 months?

The Facilities Services lease is an operating lease to provide off-site storage for UAS property, no owned space is available to provide for this needed space.

Provide a listing by building of MAU owned space lease to a third party.

Anderson Building	UAF School of Fisheries & Ocean Sciences	7,804 GSF
Natural Science Research Lab	Alaska Dept of Fish & Game	5,019 GSF

What actions are planned for leases that expire in the next 24 months?

1. UAF Fisheries is expected to vacate the Anderson Building upon completion of their new Lena Pt. Facility
2. The DF&G lease expires in 2013.

Non-UA owned and non-UA occupied space on UAS educational property

The UAS / Alaska Army Guard Joint Use Facility is owned by the State of Alaska. Approximately 40% of this facility is occupied solely by the Alaska Army National Guard.

Question F *Address new opportunities and review issues that pertain to joint use, collaborative, non-UA buildings on campus, and other partnerships and creative solutions (examples include UAS Joint Readiness Facility, UAF Cold Climate Housing Research, State Virology Lab, etc.)*

US Forest Service Juneau Laboratory

This project would construct a new laboratory facility to be jointly occupied by UAS and the US Forest Service (USFS). The approximately 24,000 GSF building would be on land currently under USFS control adjacent to the Egan Library.

The spaces included in this request are three science teaching labs (physics, environmental science and soils), associated storage and faculty offices. The estimated gross square feet of the UAS space is 7,900.

Auke Lake Trail Development

This project is a collaborative effort between the UAS Juneau Campus and the City & Borough of Juneau to jointly construct a public recreational trail around Auke Lake and connecting with the UAS campus pedestrian trail system.

This project grew out of the 2002 UAS Campus Masterplan as one element of a larger effort to better integrate the campus with the surrounding neighborhood and community. A public hearing on the project was well attended in spring of 2005 and was well received by those attending. Preliminary engineering is being performed in 2005-2006. The estimated total cost of the project is approximately \$1.75M. Funding is expected to come from a number of sources including private fund raising.

Partnership with Public Housing Authority

This project would allow for **Tlingit and Haida Regional Housing Authority** (THRHA) to construct and manage housing on university owned land, which would increase the number of high density affordable housing units in close proximity to campus. While there are numerous issues that currently need to be over come to move forward with such a partnership, it has the potential for providing affordable housing *for faculty, staff, married students and non traditional age single students* . This kind of a partnership will require the university and the housing authority to develop new and creative approaches and willingness on the part of both organizations to test some current assumptions about what is possible.

Partnership with Private Developers for Housing

In the event that we are unable to negotiate a partnership with the public housing authority for staff and student family housing, we are prepared to explore the option of having “private developers” build medium to high density family housing (students, staff and faculty) adjacent to or on university land. UAS has explored this option in the past. Due to cost of construction and land as well as building requirements in Juneau City and Borough we were unable to find a willing participant. While the costs of development continue to be the same, CBJ is currently undertaking an initiative to ease the current requirement on high density developments.

Question G IT infrastructure: Describe any significant IT infrastructure issues your MAU addressed in FY07 and planned projects in FY08 and FY09.

The UAS IT department has four objectives designed to support the UAS strategic plan and PBB goals. These objectives are used to prioritize the allocation of resources and guide the development of new services.

IT Objective I: Services are **secure and reliable** – users can depend on them

IT Objective II: Services are **accessible**

- 1) **available** wherever and whenever it is needed
- 2) **easy to use**

IT Objective III: Services are **responsive**

- 1) **agile** to rapidly adapt to changing needs and opportunities
- 2) **up-to-date** – users are able to take advantage of current capabilities
- 3) **flexible** to respect and promote diversity

IT Objective IV: Services are **educationally relevant**

– designed to support and encourage the AAHE “Seven Principles for Good Practice in Undergraduate Education:”

- | | |
|--|--|
| 1) Encourages Student – Instructor Contact | 5) Emphasizes Time on Task |
| 2) Encourages Cooperation Among Students | 6) Communicates High Expectations |
| 3) Encourages Active Learning | 7) Respects Diverse Talents and Ways of Learning |
| 4) Gives Prompt Feedback | |

Question G Describe any significant IT infrastructure issues your MAU addressed in FY07 and planned projects in FY08 and FY09

IT Infrastructure Issues Addressed in FY07	Secure & Reliable	Accessible	Responsive	Ed. Relevance
Media production and distribution				
Standardized Podcasting strategy for “UAS Live!” distance courses		X	X	X
Enhanced regional video streaming (Windows Media Multistream)		X	X	
Migrated educational videos to web streaming to reduce mail-out costs		X	X	X
Standardized use of remote video production to broadcast live events from anywhere on campus		X	X	X
Instructional Technology				
Enhanced support for UAA and UAF behavior in “UAS Online” to improve cross-MAU collaboration		X	X	X
Integrated features to support the UAS required use of web course management for all courses (syllabi, student ratings).		X	X	X
Piloted-tested web based tutoring services for on-campus and distance students		X	X	X
Integrated webmeeting (elive) technology into enterprise ePortfolio system, providing unlimited access to any student or employee		X	X	X
Computer Accounts and Technology Access (Identity Management)				
Adopted UA Username standard for UAS employees, students and alumni to simplify technology access and encourage cross-MAU collaboration	X	X	X	
Collaborated with Human Resources and Student Records offices to streamline account creation, eliminating delays for new students and employees	X	X	X	
Enhanced password self-service to leverage personal data in Banner and established two-way password synchronization between UAS and OIT to streamline and simplify access to services such as MyUA.	X	X	X	
Opened self-service access to UAS computing labs to any UA student or employee	X	X	X	
Opened access to unique UAS services (ePortfolios, txt messaging, podcasting, etc.) to UA community (any UA student/employee may access UAS systems using their “home” username and password).	X	X	X	X
Enterprise Servers and Data Storage				
Migrated UAS to an storage area network; established automated off-site backup of data	X		X	
Migrated critical campus servers to a high-performance “blade” strategy	X		X	
Migrated region to the enterprise web content management system and linked content management system to learning management system	X	X	X	X
Upgraded Ketchikan campus telephone system, unifying all UAS campus locations under a single technology standard	X	X	X	
Established desktop data encryption and backup standards for employee workstations to secure sensitive data and support mobile computing	X	X		

Question G Describe any significant IT infrastructure issues your MAU addressed in FY07 and planned projects in FY08 and FY09

Planned Projects for FY07 and FY08	Secure & Reliable	Accessible	Responsive	Ed. Relevance
Create alert notification (text messaging) system and directly integrate it into the UAS learning management system (UAS Online).		X	X	X
Migrate UAS video production to high-definition standards				
Complete Juneau campus data rewire	X		X	
Complete transition to a mobile computing norm	X	X	X	X
Establish standardized network firewalls for Ketchikan and Sitka campuses	X	X		
Implement standardized data backup and encryption in Ketchikan and Sitka	X	X		
Implement virtualized servers in Juneau, Ketchikan and Sitka	X	X	X	
Implement storage area networks in Ketchikan and Sitka	X	X	X	
Automate update of UA Enterprise Directory (EDIR) and integrate with UAS business processes		X	X	
Replace campus messaging and calendaring servers	X	X	X	X

Status of Planned Projects Described in the 2006 Review	2007 STATUS
Complete Ketchikan campus telephone transition	COMPLETE
Complete Juneau campus data rewire	IN PROGRESS
Expand coverage of network firewall	COMPLETE
Transition to a mobile computing norm	IN PROGRESS
Upgrade UAS identity management infrastructure	COMPLETE
Migrate to the UA GlobalID standard for computer accounts	COMPLETE
Adopt new data backup & encryption strategy	COMPLETE
Integrate synchronous Web Meeting technology into administrative / student support environment	COMPLETE
Replace campus messaging and calendaring servers	PLANNED 2007
Implement server hardware replacement and centralized storage projects funded in FY06	COMPLETE

Question G How do MAU IT investments reflect alignment with MAU strategic plans and PBB goals?

Alignment of IT Department Objectives to the UAS Strategic Plan and UA PBB Goals			UAS IT Objectives "Services are..."			
UAS Strategic Plan			Secure & Reliable	Accessible	Responsive	Ed. Relevance
Goal 1: Student Success	Objective 1.1: Focus on student learning	Strategy 1.1.3: Provide technology and services which support and enhance learning	X	X	X	X
		Strategy 1.1.4: Expand access to written and electronic information resources	X	X	X	
Goal 2: Faculty & Staff Strength	Objective 2.1: Faculty Development & Research	Strategy 2.1.5: Provide coordinated instructional design and delivery resources for faculty and program development.	X	X	X	X
		Strategy 2.1.6: Assist faculty in integrating technology into instruction that leads to enhanced learning.	X	X	X	X
	Objective 2.2: Staff Development	Strategy 2.2.3: Provide coordinated information technology instruction based on computing resources used for UA administrative and academic support.	X	X	X	
		Strategy 2.2.4: Assist and encourage all staff to integrate technology improvement into campus best business practices.	X	X	X	
UA PBB Goals			Secure & Reliable	Accessible	Responsive	Ed. Relevance
Academic program outcome assessment			X	X	X	X
First-time, full-time undergraduate retention			X	X	X	X
Grant funded research expenditures			X	X	X	
High-demand job area degrees awarded			X	X	X	X
Strategic enrollment management planning			X	X	X	X
Student credit hours			X	X	X	X
University generated revenue			X		X	

Question G *Is there a plan in place, including funding, for renewal and replacement of core administrative and academic IT infrastructure? Are the community campuses included in this plan?*

UAS has a region-wide program for replacing faculty and staff workstations. This program is well established and has ensured that all benefit-eligible positions have up-to-date equipment. Starting in FY07, UAS modified this plan to transition the region to a mobile computing standard. The new program provides mobile computers to the majority of positions. A key part of this program will be data backup and encryption standards to protect confidential data. This encryption and backup strategy is in place in Juneau and is planned for Ketchikan and Sitka for FY08.

Each campus has a program to replace academic lab and classroom equipment through the student technology fees. These programs have been highly successful. The refresh programs provide checkout equipment such as cameras as well as classroom media equipment.

UAS has a planned project to migrate the region to a "virtualized server" solution combined with storage-area networks at each campus. This strategy will consolidate multiple small-scale servers into a single resource pool. This strategy provides the benefit of reducing the quantity and complexity of campus servers and should facilitate long-term renewal and replacement. The equipment for these projects was purchased in FY07. Training and implementation are scheduled for FY08/FY09.

Question G *What is the plan for adoption, including training, for the ACAS and other systemwide automation services being introduced (such as digital document delivery and MyUA).*

UAS has adopted MyUA and other strategic automation projects such as OnBase. In order to support these projects, UAS has adopted three key strategies:

1. Migration to the UA Username: In FY07, UAS became the first MAU to fully adopt the UA Username standard. This change allows UAS users to access services such as MyUA using the same user account and passwords that they use every day to access their email, log on to their computer, or access the web course management system.
2. Creation of user support communities within the UAS Online ePortfolio system: UAS has leveraged the social networking strategies inherent in the ePortfolio system to create user support groups. These provide a means for the UAS community (employees and students) to share strategies and offer suggestions for improvements.
3. Ad hoc and ongoing training: UAS has leveraged key events such as staff development day, convocation and new student orientation to introduce systems and offer training. In addition, the UAS is presenting ongoing monthly training sessions leveraging distance education technologies to offer training to staff and faculty wherever they may be in the region.

Question A *UAS Staffing Changes FY99 to FY07*

Overall employee in all categories increased from 525 in FY99 to 630 in FY07. However, that number was down from the historic high of 672 in FY04. The number of faculty employees increased steadily over that time period from 79 in FY99 to 110 in FY07. The staff and executive ranks also grew steadily from 158 in FY99 to 224 in FY07. Meanwhile temporary employment, faculty, staff and student declined between FY04 and FY07.

In what units did the increased number of employees come from? The IT unit doubled in size from 18 in FY99 to 36 in FY07. Enrollment management saw a 66 percent increase in staff between FY99 and FY07 while Arts & Sciences increased 13 percent. Meanwhile, the Egan Library staff, the School of Career Education as well as the number of employees on the Sitka Campus decreased between FY99 and FY07.

For FY08, it is expected that staffing numbers in all categories will be flat or down slightly.

MAU_	Employee Type	FY99	FY04	FY06	FY07
UAS	Faculty - Reg	79	104	106	110
UAS	Faculty - Temp	132	144	146	119
UAS	Staff and Exec - Reg	158	214	215	224
UAS	Staff and Student - Temp	156	210	194	177
		525	672	661	630

Question B *Address programmatic and administrative positions that are difficult to recruit for and what is being done to improve recruitment efforts.*

B. The campus has had difficulty recruiting in business and math faculty because of salary issues and we are short in affirmative action goals in some faculty and upper-level management areas. To deal with this, the campus has reached out to minority groups in the local community and has targeted minority faculty and executives in professional journals and other minority trade publications. There has been a concerted effort to create academic and grant programs which target minority issues and employees.